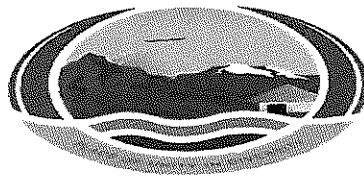


FINAL MTREF

BUDGET 2013 - 2016



ALFRED NZO
DISTRICT MUNICIPALITY

DATE APPROVED BY COUNCIL

28 MAY 2013

SCHEDULE A

ANNUAL BUDGET AND

SUPPORTING DOCUMENTATION

OF ALFRED NZO DISTRICT

MUNICIPALITY

**ANNUAL BUDGET OF
ALFRED NZO DISTRICT MUNICIPALITY**

**2013/14 TO 2015/16
MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS**

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Abbreviations and Acronyms

AMR	Automated Meter Reading	kWh	kilowatt
ASGISA	Accelerated and Shared Growth Initiative	ℓ	litre
BPC	Budget Planning Committee	LED	Local Economic Development
CBD	Central Business District	MEC	Member of the Executive Committee
CFO	Chief Financial Officer	MFMA	Municipal Financial Management Act Programme
CM	City Manager	MIG	Municipal Infrastructure Grant
CPI	Consumer Price Index	MMC	Member of Mayoral Committee
CRRF	Capital Replacement Reserve Fund	MPRA	Municipal Properties Rates Act
DBSA	Development Bank of South Africa	MSA	Municipal Systems Act
DoRA	Division of Revenue Act	MTEF	Medium-term Expenditure Framework
DWA	Department of Water Affairs	MTREF	Medium-term Revenue and Expenditure Framework
EE	Employment Equity	NERSA	National Electricity Regulator South Africa
EEDSM	Energy Efficiency Demand Side Management	NGO	Non-Governmental organisations
EM	Executive Mayor	NKPIs	National Key Performance Indicators
FBS	Free basic services	OHS	Occupational Health and Safety
GAMAP	Generally Accepted Municipal Accounting Practice	OP	Operational Plan
GDP	Gross domestic product	PBO	Public Benefit Organisations
GDS	Gauteng Growth and Development Strategy	PHC	Provincial Health Care
GFS	Government Financial Statistics	PMS	Performance Management System
GRAP	General Recognised Accounting Practice	PPE	Property Plant and Equipment
HR	Human Resources	PPP	Public Private Partnership
HSRC	Human Science Research Council	PTIS	Public Transport Infrastructure System
IDP	Integrated Development Strategy	RG	Restructuring Grant
IT	Information Technology	RSC	Regional Services Council
kl	kilolitre	SALGA	South African Local Government Association
km	kilometre	SAPS	South African Police Service
KPA	Key Performance Area	SDBIP	Service Delivery Budget Implementation Plan
KPI	Key Performance Indicator	SMME	Small Micro and Medium Enterprises

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Part 1 – Annual Budget

2 Mayor's Report

IDP/BUDGET 2013/2014 POLICY SPEECH BY CLLR. E.N. DIKO,

THE EXECUTIVE MAYOR OF ALFRED NZO DISTRICT MUNICIPALITY, DURING SITTING OF THE
ORDINARY COUNCIL MEETING HELD AT MOUNT FRERE TOWN HALL ON THE 28 MAY 2013.

Honourable Speaker of the Council

Chief Whip

Members of the Mayoral Committee

Councillors

Inkosi zomthonyama eziyinkxalenye yeliBhunga

The Municipal Manager and Senior Managers present today

Officials from the Alfred Nzo District Municipality

Officials from local municipalities and sector departments

Members of our unions who are present today

Distinguished Guests in the Gallery.

Members of the Media Present

Colleagues and friends

Ladies and gentlemen

Mr Speaker, it is important for us, as we are gathered here today, to note the significant progress that has been done by the government of the day to bring credible services to our communities.

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As we forge ahead, to the 20th anniversary of our democratic dispensation, Honourable Speaker and the house at large, let's accelerate our strategies in providing basic services to our communities.

As we reflect on the positives that have been done by this government, let's also pay special attention to sections of our communities, which have shown dissatisfaction with the way we provide services to them.

Let's also acknowledge that there is still a lot to be done to change the socio-economic conditions of the district as reflected in the Census 2011 results.

It is befitting, Mr. Speaker, as we begin the first year of the second century of the existence of the African National Congress (ANC) and we are also approaching the 20th anniversary of our democracy under the ANC leadership to remain committed to fundamental values and principles embedded in the foundation of this gallant movement.

Millions of our people still have trust in the ANC and its government, they have indeed confirmed that it is the party of choice, to lead this government and steer this country to a better future.

Councillors and officials, we have no choice but to soldier on in the implementation of the mandate of this Council and this government, as guided by the needs and aspirations of the people of Alfred Nzo District Municipality.

It is imperative for us, as we are gathered here today, not to take for granted the trust that has been shown by our people and drastically improve in our approaches.

Mr Speaker, it is with great pleasure for me to address this Council sitting on the important meeting of tabling the Final Integrated Development Plan and Budget for 2013/14 of the adopted ANDM IDP 5 Year Plan from 2012 to 2017.

This policy speech will create a platform for us to share the monumental strides taken in the past two years of our term to advance the struggle to eradicate poverty, inequality and unemployment in the district.

We have started the year 2013, with a number of community outreaches, as part of our commitment to putting our communities as co-creators of solutions to our socio-economic challenges.

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Moreover, Honourable Councillors, these outreaches were done to fulfil the public participation principles and protocols as adopted by our government.

These Mayoral outreaches laid a solid foundation for government and communities to interact about progress that has been done in bringing services to our communities.

It is also pleasing, to note a giant leap that we have taken as the district municipality in integrating our IDP/Budget roadshows with those of our local municipalities.

This approach confirmed the desire to support the implementation of single window of co-ordination and take our integrated planning to greater heights and I have tasked IDP and IGR officials to improve on the co-ordination of the IDP in the next financial year.

More pleasing, honourable members, is the fact that, we have submitted our adopted IDP as reviewed for 2012/2013, as required in terms of Section 32 (a) of the Municipal Systems Act of 2000, to the MEC for DLGTA in the province of the Eastern Cape.

The district municipality; further participated in the IDP Assessment process which was facilitated by the Office of the MEC and subsequent to that comments about the standard of our IDP were obtained.

In summary the municipal IDP for 2012/13 was declared credible, as it was rated high in accordance with the department's rating criteria.

Mr Speaker, it is important for us to heed the call made by President Jacob Zuma in his State of the Nation Address, when he called upon all sectors of our society to contribute into the advancement of the National Development Plan (NDP) vision 2030, which contains proposals for tackling the triple challenges of poverty, inequality and unemployment.

The NDP is a roadmap to a South Africa, where all will have water, electricity, sanitation, jobs, housing, public transport, adequate nutrition, education, social protection, quality health care, recreation and a clean environment.

Indeed in our Programme of Action for 2013/2014, we have started to speed up our interventions to tackle issues identified in the NDP, in line with our primary focus areas, as we are also guided by the call made by the Eastern Cape Premier; Noxolo Kiviet in her State of the Province Address.

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MEC Mlibo Qoboshiyane in his policy speech recently, further committed the Department of Local Government and Traditional Affairs (DPLGTA), that it will assist municipalities and other strategic partners to create a better and sustainable communities guided by the principles of the NDP.

It is also worth noting, that our interventions methods are influenced by the recent statistics released by Statistics SA as contained in the Census 2011 results.

Honourable Speaker, we all agree that South Africa needs to transform its economic landscape, by creating a significant number of new jobs, strengthening the delivery of basic services to the people, and by giving more meaningful support to the integration of continental economies.

In order to achieve these critical goals, the country needs to upgrade and maintain its infrastructure, and consequently government has agreed on an Infrastructure Plan, to be managed by the *Presidential Infrastructure Coordinating Commission, the PICC*.

Based on this, seventeen Strategic Integrated Projects (SIPs) have been developed and approved, to support the economic development and address service delivery in the poorest parts of our country.

Honourable Speaker, our region falls within SIPs 3 jurisdiction, which is called *South Eastern Node and Corridor Development* which will be central in promoting rural development through the Umzimvubu Dam, with irrigation systems and the N2 Wild Coast Highway, which will improve access to KwaZulu Natal and supply chains strengthening the economic development in the area.

It is important for us, as this district municipality, local municipalities, stakeholders and communities to heed the call made by the President in his State of the Nation Address, wherein he indicated that the Umzimvubu Dam preparatory work has commenced for construction to begin in 2014.

We have to intensify interactions with various organs of the state and civil society structures at the level of national, provincial and local, towards this massive infrastructure development, which is going to take place in this north-eastern region of our province.

Meanwhile, stakeholder engagements are continuing about the N2 Wild Coast project and soon we will be hosting these sessions in our district, as we all aware that the N2 feasibility study has been completed and the implementation of the program will commence this year (2013).

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These two SIPs programmes will go a long way in improving infrastructure development of the district and contribute towards reducing the triple challenges of poverty, unemployment and underdevelopment.

It is imperative for this Council, Mr. Speaker, to move with speed to claim the space in these development initiatives, in order to maximise positive spinoffs in the interest of our communities.

Honourable Councillors, sanitation and water are our primary priorities as the district municipality, but it is also worth noting, as we enter the 2013/14 financial year, we must brace ourselves to partner with all organs of the state and sectors of our society to speed up the implementation of the five government priorities.

In the past years, Honourable Speaker, we have seen more funding going towards improving our water and sanitation infrastructure which still epitomises a legacy of the past, where majority of our people and rural areas were neglected.

The ailing infrastructure has impacted heavily on our speed to bring services to our communities, let me assure this house and our communities that we are on course to turn the situation around.

Alfred Nzo is indeed at work, as we travel the length and breadth of this district you see pipes being laid to bring clean credible water service to our communities.

We have made significant progress, as we have built 150 600 environmental friendly and reliable sanitation facilities to our communities.

More pleasing, is the fact that we have also eradicated bucket system in the entire district and parallel to that there are still households which still have no proper sanitation facilities according to set standards, with Ntabankulu topping the list at 70%, followed by Matatiele at 61.3%, with Umzimvubu in the third position with 48.7%, with Mbizana being better served out of the four municipalities with a backlog of 46,5%.

We have set ourselves, a target of 2014/2015 financial year, where all 178 347 households in the Alfred Nzo district will have proper VIP sanitation facilities according to set standards.

As we are chasing these backlogs, we will also be creating more job opportunities for our people.

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We are well aware of sewerage challenges in our towns across the district and we are currently implementing immediate interventions, whilst continuing with long term solutions.

Somlomo weliBhunga, siqhuba kahle kumaphulo ethu okwakha izindlu zangasese ezilalini nokuphuculwa kwenkonzozethu zogutyulo lindle kwidolophu zethu, sizama ukubuyisela isidima kuluntu lwethu.

The district municipality has a water backlog of about 47% of households, with no water and 9% of households having access to water below the RDP standards.

The district has many stand-alone water schemes and this is influenced by lack of big dams where various water schemes will be connected.

Members of this house to deal with this challenge, we have introduced regional schemes that would encourage bulk storage of water and ensure regional or ward to ward distribution in a long term approach.

In responding to this challenge, the district municipality is currently on various stages of planning and building major dams like the long term planning phase for Kinirha in Matatiele, with an immediate intervention in the area being Matatiele Regional Bulk Scheme, as a short term intervention, which is to be taken to tender soon.

This scheme will ensure bulk water storage for Matatiele town; also ensure a 5km radius high level service (flush toilets and yard connections) around town.

Mbizana will be serviced by Ludeke dam which forms part of the multi-billion rand Mbizana Water Bulk Scheme which will service 98% of the population of this town.

The dam is currently under construction and it includes the augmentation of Nomlacu Water Treatment Works and construction of bulk storage reservoirs.

The reticulation connections have been investigated and will be implemented in the 2013/2014 financial year. The Ludeke dam is envisaged to be completed in March 2014.

Sirhoqobeni in Mount Ayliff and Mkemane river in Mount Frere were identified as other reliable sources of water for the Umzimvubu Local Municipality.

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Mkemane dam is under investigation, whilst a quick win was identified in the Sirhoqobeni area where a gauging weir has been constructed to distribute water from the Sirhoqobeni weir to Mount Ayliff town.

The augmentation of Mount Ayliff water treatment works is ready for construction and when completed, it will enable the district to connect a high level service to Mount Ayliff peri-urban areas.

Water challenges that have been facing Mount Frere; will be addressed through the upgrading of Kwa-Bhaca Regional Bulk Water Supply Scheme that sources water from Ntenetyana dam.

This project is currently under construction and will serve approximately 16,000 households.

Parts of Ntabankulu will be covered by Sirhoqobeni dam and some by Mkemane dam, whilst investigation is on-going for the Ntabankulu Bulk Water Supply Scheme.

For the municipality, to lead its vision the municipal IDP reflects, that in the next five years over R2 billion will be invested towards infrastructure development and over R600 million will further be invested towards maintenance of existing infrastructure, in particular water and sanitation, where the major focus is on rural infrastructure development.

We are on course, as the Alfred Nzo District Municipality, as we are both a Water Service Authority and Water Services Provider to meet the targets set by the Department of Water Affairs, which except that every household should have access to clean water by 2014.

Most of our plans and strategies are in place, and now our efforts and resources are focussed on accelerating the implementation.

Let me assure this Council that in the 2013/2014 financial year, we are committing more funds towards building and improving water and sanitation infrastructure in the medium term revenue and expenditure framework.

Honourable Speaker, meanwhile our Customer Care Centre has received numerous calls from across the district, complaining about state of quality of water and sanitation services that we provide to them, mostly in our towns.

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Let me assure our communities and this Council that indeed, we have responded to their calls and in this 2013 /2014 Programme of Action you will see, drastic measures being put in place to address their concerns.

We have received 2036 complaints from our communities since the start of the Customer Care Centre in July 2012 and we have 41 cases that have not yet been resolved.

More pleasing, Honourable Speaker is the fact that we have resolved 1995 cases, which indeed indicates that this Council initiated a positive move by creating this centre, which is embedded in the Batho Pele Principles.

We urge our communities to call our customer care line on

0860 000 3781.

Challenges in relation to our billing system have been raised by our customers, we have tasked officials to upgrade our system and soon we will be launching the Debt Collection Unit (DCU).

Honourable Councillors and our communities, an improved revenue collection will ensure that the institution does more in terms of improving the levels and quality of services that we provide to our customers.

It is also worth noting at the moment, the municipality is standing on a 56% revenue collection rate, which covers the past 10 months, compared to the 27% collected in the 2011/2012 financial year.

These figures indicate a 30% increase in our revenue collection and also show that our new aggressive approach has yielded some positive results.

Somlomo, siyazithoba, sibulela kubemi besisithili, ngokunyamezela beqhubeka ngokuhlawulela inkonzo zethu, maxawambi zithi zingancumisi.

Oku kuqinisekisa ukuba sisebenza kunye singenza lukhulu.

To enhance our revenue collection approach, we will be conducting door to door campaigns to register and verify information on our customers and this will further build relations between the municipality and its customers.

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Furthermore, we will also be embarking on a campaign called *“Top 100 Accounts”* targeting companies, as well as households that have outstanding accounts that are 120 day and more, where we will be encouraging them to pay or face restrictions.

It is more pleasing, to present to this Council, that we are making progress in addressing prior year misstatements, as part of our turnaround strategy on the audit outcomes of the municipality.

We recently held a Risk Assessment Workshop which provided some insight on how we should conduct the business of the Council and also eliminate risks that could hinder provision of services to our communities.

We are on course towards the 2014 clean audit target, but let me also call upon our honourable Councillors and officials to adhere to new stringent measures that are being implemented in the municipality as part of our turnaround plan.

These measures are implemented in the interest of the organisation and failure to adjust will jeopardise our 2014 positive audit outcomes target.

Committees and oversight structures of the Council like the Municipal Public Accounts Committee (MPAC), Audit Committee must accelerate their roles in monitoring our commitment to good governance practices, which will be achieved through proper monitoring on how we execute the mandate of this Council.

More pleasing is the advancement of our officials in the filling in of critical posts and we further call upon them to implement the Performance Management System by the beginning of the year to all employees.

The total operating revenue for 2013/2014 is R1.2 billion, with an increase of 33 percent or R301 million, when compared to the 2012/2013 Adjustment Budget (R907 million).

For the two outer years, operational revenue will increase by 10% and decrease by 0,3% respectively, equating to a total revenue growth of R3,8 billion over the Medium Term Revenue and Expenditure Framework (MTREF), when compared to the 2012/2013 financial year.

The final budget comprises of R407 725 703 total operating expenditure and R800 764 606 of capital expenditure.

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The budget for repairs and maintenance of the water and sanitation infrastructure has been provided at R37.4 million, with the main aim being to provide sustainable, reliable water and sanitation services to our communities.

Isikhalo sabahlali balapha eMount Frere, eMbizana nase Ntabankulu ezidolophini sivakele, sinendlebe nje sivile, nizakuzibonela kulonyaka-mali ka 2013/2014.

The municipality made an appropriation of R2.5m for improving its financial management systems and R5m for implementation of Generally Recognized Accounting Practice (GRAP) in pursuit of operation clean administration.

The insurance for the assets and other risks to which the municipality is exposed is budgeted at R2.2m which includes stated benefits for Councillors as well as officials.

The municipality has also budgeted for the development of the fixed asset management strategy, which will guide the municipalities' asset management approach.

Alfred Nzo District Municipality has managed to create 82 000 job since year 2000 through our infrastructure development initiatives, Expanded Public Works Programme (EPWP) inception projects, LED initiatives and other social sector programmes.

The establishment of zone centres has assisted us in speeding up rollout of sanitation facilities and indeed our strategy earned this district the Kamoso Award in 2010, as the best implementer of labour intensive programme.

We have made significant strides in the implementation of the Expanded Public Works Programme (EPWP), hence we are rated among the best implementers of the programme in the province and the country.

Somlomo, inkqubo ye EPWP ihlangule amakhaya amaninzi kwindlala nentswelo-ngqesho yaphinda yaxhobisa abantu bakuthi ngezakhono ezingundoqo.

The implementation of the Expanded Public Works Programme (EPWP) is budgeted for as per the DORA allocation of R5 804 000.00 which has been decrease for the next financial year and this will have negative bearing towards our employment creation target.

The budget cut will not deter the district municipality's' contribution to the national government commitment to create five (5) million job opportunities through the labour intensive programme.

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The district municipality has developed a Local Economic Development (LED) strategy with the primary responsibility of identifying potential local resources that can stimulate economic growth and development of the area.

The pillars of the LED strategy include agriculture with specific focus on livestock and crop production, forestry, Small Micro Medium Enterprises (SMME's) and co-operatives development and tourism and manufacturing among the few highlighted as potential economic drivers of the district.

In the 2013/2014 financial year, we will partner with the Department of Rural Development and Agrarian Reform on grain production, cultivate 80 hectares of land and fence 40 hectares of arable land.

Siyabona, Somlomo ukuthi abantu bethu abasebenza emigodini bangabuyela ekhaya kunge ntsuku zatywala, sibona ukushokoxeka kwemveliso nengeniso yemayini, imingcelele yemihla-nezolo, kungoko sisithi masibuyele endulo silime umhlaba sondle isizwe.

We will also partner with the Services SETA to capacitate 50 SMMEs and Cooperatives.

Meanwhile, we will soon be signing a memorandum of understanding (MOU) with the Department of Agriculture, Forestry and Fisheries in the areas of forestry, fishing and agriculture which will contribute to poverty alleviation, create work opportunities and improve our local economy.

These economic development interventions will go a long way in changing economic profile of the district, as 314 489 of our people, are solemnly dependant on social grants.

The municipality further commits to invest almost R100 million, towards socio-economic infrastructure development in the next coming years, which will assist in job creation and district economic growth to encourage further investments in the district and minimise the impact of district economic leakage.

Mr. Speaker, the National Development Plan has sighted triple challenges of poverty, underdevelopment and unemployment and indeed, as the district we are not immune to these social ills, hence we call upon stakeholders within the economic clusters to partner with us in addressing the abovementioned social challenges.

We need to pursue various partners in our country and abroad to partner with us, but these partnerships must yield tangible positive results to our course.

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The municipality has taken into consideration, the approach by the government of the Republic of South Africa in terms of national and provincial strategic priority focus areas, hence the municipal ultimate goals (four) of the five year plan are to focus on economic growth, through rural development by expanding and enhancing infrastructure through provision of water, sanitation and other amenities in our developmental agenda.

For the municipality, to achieve its vision, there should be a common purpose within all stakeholders, to ensure good governance within the municipality through effective partnerships.

Through this approach of common purpose, the municipality aims to ensure community resilience and self-reliance by encouraging the utilization of available resources through socio-economic development and effective maintenance and utilisation of available resources and empowerment of local people.

The municipality considers the fourth goal being service excellence and sustainability, critical the sustainability of services rendered by the municipality will ensure unlocking of economic potential that will contribute to the growth of district economy and reverse the impacts of challenges (*unemployment and poverty*) facing the municipality.

These goals are in line with the adopted Council vision which is *"A self-sustainable municipality that guarantees effective and efficient rural development"*.

Mr. Speaker and the house at large we are indeed at work.

Let me assure this Council, that we are continuing to improve our Disaster Management Centre response capacity and more resources will be secured and personnel will be recruited and trained to improve our response strategies, as we are all aware that our district is disaster prone.

Isimbonono nesankxwe sabahlali sokungasulungeki, kwenkonzo yethu yezohlangulo sivakele.

Furthermore, it is also worth noting that we have provided much more needed immediate relief to communities that have been negatively affected by these unplanned natural disasters, across the district.

Mr Speaker, it is worth noting that more engagement needs to be done with the Department of Human Settlements, in relation to building of disaster houses.

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There is an outcry across the district about the extreme slow rate on building of disaster houses, which contradicts with our commitment to be *a caring government*.

We are on course to develop a district disaster management strategy, partnering with various institutions like the South African Weather Services, as well as neighbouring municipalities to collectively respond to these unplanned natural disasters.

Progress has been made to promote healthy and sustainable communities through implementation of social strategic approaches which are led by our Municipal Health Services section.

Municipal Health Services conducted, a full blown campaign which included Councillors and officials, the campaign was very fruitful, as there were many condemnation of expired goods that were confiscated and dispose.

This campaign has come at the right time when the whole country was still recovering from the meat scandals that gripped the nation, where traces of donkey, horse and pork were found on meat products that we consume.

As this Council, we further commit the Municipal Health Services officials and Councillors to continue inspecting butcheries and supermarkets that process meat and other products.

Allow me, Mr Speaker to take this opportunity to appreciate the role that is played by traditional leaders in this Council, their presence has provided valuable insight on how to handle community affairs.

As the district municipality and other civil society, we are ready to work with traditional councils in the implementation of the Initiation Monitoring and Intervention Strategy (IMIS), which is led by DLGTA which is aimed at preventing further deaths of initiates.

We have made significant progress in the establishment of Community Safety Forums (CSF), we are on course to establish the District Community Safety Forum which will drive the implementation of set plans, working with various law enforcement agencies of this government.

These structures should be central in creating an environment where all people in the Alfred Nzo district should live in a safe and peaceful environment.

In conclusion, Mr Speaker and the Council we have made significant progress in providing much more needed support to special grouping like women, children, people with disabilities and elderly.

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In this programme of action that we are tabling today, there is a clear indication that we are committed to creating an environment that is conducive for them to be active and productive citizens of this district and the country.

It is more pleasing for me, to report to this Council that we have approximately 80 students who have been registered for Civil Engineering, Quantity surveying, Building, Finance, Accounting, Auditing, Information and Communications' Technology, Town and Regional Planning, Economics and Environmental Health Management studies in various universities and Further Education Training Colleges.

This is our contribution to improving skills based among our communities, so that they can be central in the creation of the direction of this municipality and its people.

Mr. Speaker, we have put aside R2.1 million budget as part of our poverty alleviation strategy and we will partner with other strategic partners like the Department of Social Development and Special Programmes, Department of Rural Development and Agrarian Reform, South African Social Security Agency (SASSA) to mention a few in the rollout of this progressive initiative.

Furthermore, our LED department will create strategies to sustain initiatives that have been started through this approach, working with various organs of the state.

The NDP has put quality health care of the nation, a one of the primary priorities of this government and indeed we are working hard to drive various community awareness campaigns to educate communities about HIV/Aids and other opportunistic diseases like tuberculosis.

These approaches have made considerable improvement, as the district infection rate has stabilised according to the Department of Health statistics.

Working together, we can indeed achieve more in changing health conditions of our people.

Let me call upon this Council to grab their vuvuzelas, as we prepare to host the province during the provincial South African Local Government Association (SALGA) games which will be hosted in Matatiele towards the end of this year.

We call upon the Council to provide necessary preparations in the form of resources to host these games.

In conclusion, Mr Speaker, I therefore recommend that:

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- The Council adopt the tabled final IDP/Budget for 2013/2014.

- That the attached Final Budget in respect of the 2013/2014 be adopted as follows:

Total Operating Income	R 1 208 500 742
Total Operating Expenditure	R 407 725 703
Total Capital Expenditure	R 800 764 606
Surplus	R 10433

- That the Capital budget for the 2013/2014 financial year tabled in the amount of R 800 764 606 be adopted.

- That the consolidated tariffs as proposed be noted and be effective from 1 July 2013.

Ndiyabulela.

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2.1 Budget Resolutions

On 28 May 2013 the sitting of the Council of Alfred Nzo District Municipality met to consider the annual budget of the municipality for the financial year 2013/14. The Council approves and adopts the budget in line with the following resolutions:

1. In line with section 24 of the Municipal Finance Management Act, (Act 56 of 2003) the committee recommends approval and adoption:
 - 1.1. The annual budget of the municipality for the financial year 2013/14 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification);
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote);
 - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type); and
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding
 - 1.1.5. Budget Related Policies
2. The Municipal Council, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000 as ammended) adopts with effect from 1 July 2013:
 - 2.1. the tariffs for the supply of water
 - 2.2. the tariffs for sanitation services

2.2 Executive Summary

The application of sound financial management principles for the implementation of the District Municipality's budget is essential and critical to ensure that the district municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The district municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programs so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items. This has resulted in partial savings to the district municipality. Key areas where savings were realized were on telephone and internet usage, printing, workshops, traveling and accommodation, and catering.

It is planned that in order to realize the revenue provisions as outlined in the budget, the district municipality needs to embark on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the district municipality needs to undertake various customer care initiatives to ensure that the district municipality truly involves all citizens in the process of ensuring a people lead government.

National Treasury's MFMA Circular's No. 51, 54, 58, 59, 66 and 67 were used to guide the compilation of the 2013/14 MTREF.

The main challenges experienced during the compilation of the 2013/14 MTREF can be summarized as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water and sanitation infrastructure;
- The need to reprioritize projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of bulk water (due to tariff increase by the Department of Water Affairs), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;

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- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;
- Affordability of capital projects; and
- Continued budget provisions being made for unfunded/partially funded mandates (Municipal Health Services).

The following budget principles and guidelines directly informed the compilation of the 2013/14 MTREF:

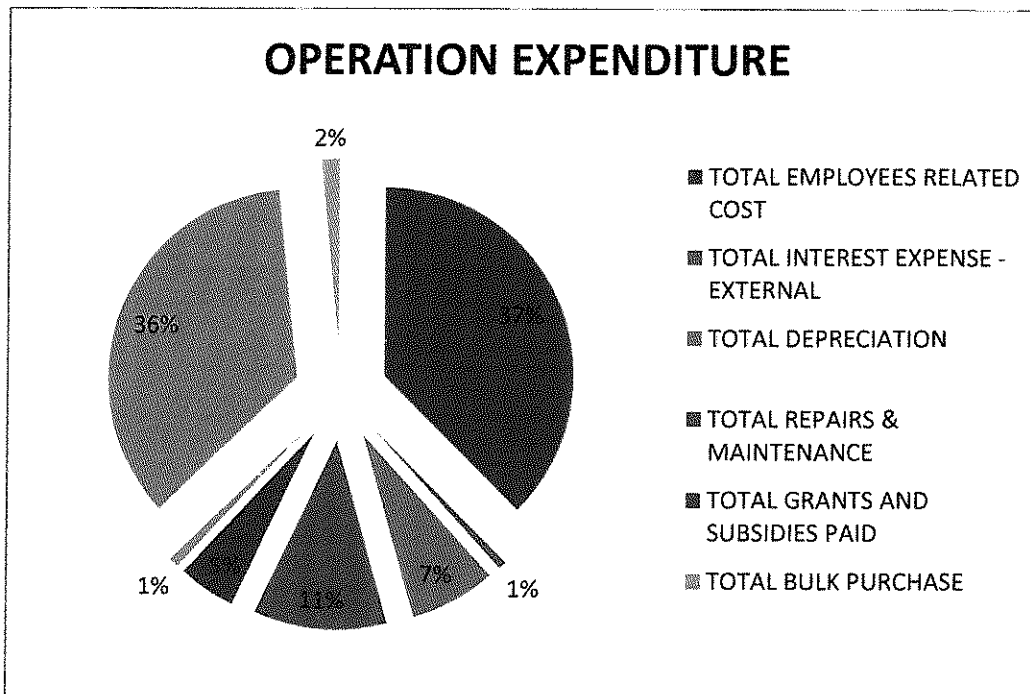
- The 2012/13 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were used as the upper limits for the new baselines for the 2013/14 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;
- Tariff increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk water and electricity. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

In view of the aforementioned, the following table is a consolidated overview of the proposed 2013/14 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2013/14 MTREF

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	Medium Term Revenue & Expenditure (MTREF)			
				BUDGET YR. 3
	2012/2013	2013/2014	2014/2015	2015/2016
	ADJUSTMENT BUDGET	ADJUSTMENT BUDGET	ADJUSTMENT BUDGET	ADJUSTMENT BUDGET
Total Operating Revenue	907 011 743	1 208 500 742	1 293 600 329	1 297 887 545
Total Operating Expenditure	(386 915 526)	(407 725 703)	(424 341 031)	(450 728 187)
Surplus/Deficit for the Year	520 096 217	800 775 039	869 259 298	847 159 358
Total Capital Expenditure	(519 997 217)	(800 764 606)	(869 259 298)	(847 159 358)
NET SURPLUS/(DEFICIT)	99 000	10 433	-	(0)



Total operating revenue (R1.2 billion) has grown by 33 per cent or R301 million for the 2013/14 financial year when compared to the 2012/13 Adjustments Budget (R907 million). For the two outer years, operational revenue will increase by 10 per cent and decrease by 0.3 per cent respectively, equating to a total revenue growth of R3.8 billion over the MTREF when compared to the 2012/13 financial year.

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Total operating expenditure for the 2013/14 financial year has been appropriated at R407 million and translates into a percentage increase of 5 per cent. Operating expenditure continues to increase in the outer years by 1 and 6 percent respectively (2014/15 – R424 million and 2015/16 – R451 million). There is no operating surplus budgeted for the two outer years.

It must also be emphasized the due to increased pressures from key departments and a spiraling growth in personnel costs coupled with necessary provisions to be made in lieu of depreciation and repairs and maintenance, the consolidated budget for the 2013/14 financial reflects a operating profit of roughly ten thousand rands. Whilst this might sound fair, additional reserves have been brought into the budget to assist in financing current year expenditure.

The capital budget of R800 million for 2013/14 has increased by 54% from the 2012/13 Adjustment Budget. This increase is mainly attributable to an increase in our Capital Grant Funding as well as an increased provision made from internal reserves in lieu of Capital Expenditure. However, continuing to finance such capital expenditure from reserves will not be sustainable in the long-run as such reserves will eventually become depleted. The capital program increases to R869 million in the 2014/15 financial year and then reduces to R847 million during 2015/16. This is as a result of the portion of reserves that have been brought into the budget becoming depleted. Also, a substantial portion of the capital budget will be funded from borrowing over MTREF with anticipated borrowings of R273 million in the 2013/14 financial year coming from the MIG front loading has been provided for. It must also be indicated that the district municipality is yet to finalize the agreement relating to this funding with the Development Bank of Southern Africa (DBSA).

2.3 Operating Revenue Framework

For the district municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the district municipality and continued economic development;

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- Efficient revenue management, which aims to ensure approximately 60% per cent of annual collection rate for key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services (water and sanitation);
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- Increase ability to extend new services and recover costs;
- Continued installation of water meters to all consumers so as to recover the related costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the district municipality.

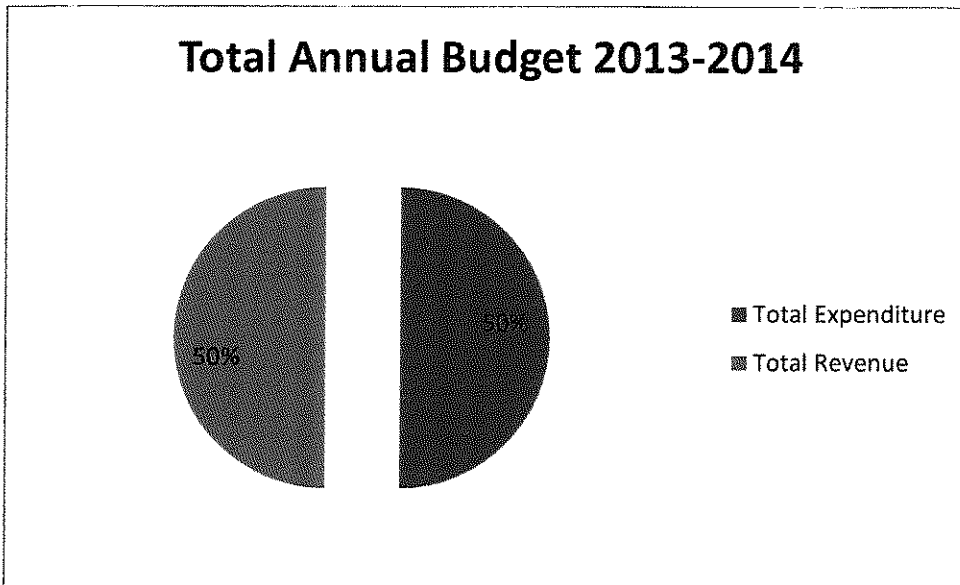
The following table is a summary of the 2013/14 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue source

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BUDGET AND TREASURY 2013/2014	CURRENT YEAR	BUDGET YR. 1	BUDGET YR.2	BUDGET YR.3
	2012/2013	2013/2014.	2014/2015.	2015/2016.
	ADJUSTMENT BUDGET	PROPOSED ANNUAL BUDGET	BUDGET YEAR 2	BUDGET YEAR 3
DESCRIPTIONS	R	R	R	R
800 INTEREST EARNED				
INTEREST ON INVESTMENTS	(10 000 000)	(15 000 000)	(15 750 000)	(18 852 500)
INTEREST CURRENT ACCOUNT	(100 000)	(200 000)	(210 000)	(224 700)
INTEREST RECEIVED AREAR DEBTORS	(200 000)	(200 000)	(210 000)	(224 700)
TOTAL INTEREST EARNED	(10 300 000)	(15 400 000)	(16 170 000)	(19 301 900)
1610 GRANT RECEIVED				
FMG GRANT	(1 250 000)	(1 500 000)	(1 250 000)	(1 250 000)
DLGTA	(5 000 000)	-	-	-
LIBRARIES & MUSEUMS	(2 900 000)	-	-	-
MSIG	(1 000 000)	(890 000)	(934 000)	(967 000)
EPWP	(18 078 994)	(6 780 000)	(1 000 000)	(1 000 000)
Water Services Operating Subsidy Grant	(23 418 000)	(15 000 000)	(8 000 000)	(9 754 000)
Water Services Operating Subsidy	(300 000)	(300 000)	(300 000)	(300 000)
MUNICIPAL HEALTH SERVICES	(13 276 000)	-	-	-
MIG	(373 803 000)	(354 885 000)	(357 608 000)	(381 134 000)
ATTIC	(1 452 766)	-	-	-
REGIONAL BULK INFRASTRUCTURE GRANT	(80 500 000)	(99 300 000)	(110 000 000)	(49 689 000)
RURAL TRANSPORT SERVICES AND INFRASTR.	(2 812 004)	(1 795 000)	(2 104 000)	(2 144 000)
SPORTS AND RECREATION	(4 302 495)	-	-	-
LOCAL GOVERNMENT AND TRADITION AFFAIRS	(1 129 000)	-	-	-
HOUSING AND RURAL GRANT	(1 000 000)	-	-	-
LED CAPACITY	(3 473 000)	-	-	-
WCDM	(444 681)	-	-	-
MUNICIPAL WATER INFRASTRUCTURE GRANT		(15 218 000)	(54 857 000)	(91 071 000)
INFRASTRUCTURE SKILLS DEV. GRANT	-		(3 000 000)	(3 180 000)
TOTAL GRANT RECEIVED	(533 695 259)	(495 668 000)	(539 053 000)	(540 489 000)
1700 OTHER REVENUE				
EQUITABLE SHARE	(297 598 000)	(319 703 000)	(344 069 000)	(368 520 000)
PLANT RENTAL	(77 000)	-	-	-
CONFERENCE CENTRE & BOARDROOM	(20 000)	-	-	-
OSTERSUND - ALFRED NZO PARTNER	(100 000)	(50 000)	(52 500)	(56 175)
LG SETA	(200 000)	(212 000)	(222 600)	(238 182)
DBSA LOAN	(7 993 492)	(273 319 486)	(343 742 511)	(305 465 358)
SANITATION	(2 100 000)	(2 226 000)	(2 337 300)	(2 500 911)
WATER CONSUMERS	(26 000 000)	(18 000 000)	(19 000 000)	(27 000 000)
WATER CONNECTION FEE	(80 000)	(84 800)	(89 040)	(95 273)
PREPAID WATER	(400 000)	(424 000)	(445 200)	(476 364)
SEPTIC TANK	(170 000)	(180 200)	(189 210)	(202 455)
SUNDRY INCOME	(150 000)	(159 000)	(166 950)	(178 637)
RESERVES	(25 542 992)	(80 334 156)	(25 185 913)	(29 884 788)
SANITATION CONNECTION	(20 000)	(21 200)	(22 260)	(23 818)
RENTAL - FNB	(250 000)	(265 000)	(278 250)	(297 728)
TENDER DEPOSITS	(1 500 000)	(1 590 000)	(1 669 500)	(2 186 365)
DONATION	(300 000)	(318 000)	(333 900)	(357 273)
PROFIT ON SALES	(500 000)	(530 000)	(556 500)	(595 455)
COMMISSION RECEIVED -GARNISHEES	(15 000)	(15 900)	(16 695)	(17 864)
REFUND RECEIVED	(20 000)	(21 200)	(22 260)	(23 818)
TOTAL OTHER REVENUE	(363 016 484)	(697 432 742)	(738 377 329)	(738 096 645)
TOTAL REVENUE	(907 011 743)	(1 208 500 742)	(1 293 600 329)	(1 297 887 545)

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Only revenue generated from water and sanitation service charges forms a significant percentage of own generated revenue. Such revenue totals R20 million (2013/14), R21 million (2014/15) and R22 million (2015/16) over the MTREF. Whilst this revenue depicts a steady increase over the MTREF, there has been a 30% decrease from the Adjusted budget to the current year projected budget. Having performed a detailed analysis of billable consumers in the current year, it was established that provisions made for revenue in the current and previous financial years were not based on any realistically anticipated revenues hence the decrease. However, the above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the District Municipality. This is so as currently only fourteen indigent consumers participate from the indigent subsidy program. A full roll-out of this program is expected to take place during the 2013/14 financial year.

As depicted in the table above, both the current year and the outer years budgets are financed from reserves (R80.3 million, R25.1 million and R29.8 million respectively over the MTREF). Likewise with all other rural district municipalities, our District municipality significantly relies on grants to finance both its operations and capital expenditure without which it could cease to exist.

It is also anticipated that over the MTREF, the district municipality will continue to realize interest on both investments and debts totaling to R15.4 million, R16.1 million and R19.3 million respectively.

Whilst we had budgeted to receive a total of R13 million from the Provincial Department in lieu of municipal health services during the 2012/13 financial year, total receipts realized only equal to approximately R3.8 million. The agreement signed between the district municipality and the relevant

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department is silent on the actual amount to be received. Until the district municipality realizes the portion of grant to finance expenditure that goes with this function, continuing to finance it internally will remain an unfunded mandate. As a result of this anomaly and as required by the Municipal Budget and Reporting Regulations, the 2013/14 budget has not accounted for any grant to be received in lieu of this function as it has not been gazetted in the Provincial Gazette.

Operating grants and transfers totals R24.4 million in the 2013/14 financial year and decreases to R11.4 million in 2014/15 and steadily increases again to R13.2 million in 2015/16. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 3 Operating Transfers and Grant Receipts

	Medium Term Revenue & Expenditure (MTREF)			
		BUDGET YR. 1	BUDGET YR. 2	BUDGET YR. 3
	2012/2013	2013/2014	2014/2015	2015/2016
	ADJUSTMENT BUDGET	ADJUSTMENT BUDGET	ADJUSTMENT BUDGET	ADJUSTMENT BUDGET
FMG GRANT	(1 250 000)	(1 500 000)	(1 250 000)	(1 250 000)
MSIG	(1 000 000)	(890 000)	(934 000)	(967 000)
EPWP	(18 078 994)	(6 780 000)	(1 000 000)	(1 000 000)
Water Services Operating Subsidy Grant	(23 418 000)	(15 000 000)	(8 000 000)	(9 754 000)
Water Services Operating Subsidy	(300 000)	(300 000)	(300 000)	(300 000)
TOTAL OPERATING GRANTS	(44 046 994)	(24 470 000)	(11 484 000)	(13 271 000)

2.3.1 Sale of Water and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

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In addition, National Treasury has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

Better maintenance of infrastructure, new dam construction and cost-reflective tariffs will ensure that the supply challenges are managed in future to ensure sustainability.

A tariff increase of 6 per cent from 1 July 2014 for water is proposed. This is based primary based on the CPI inflation rate as projected by the National Treasury. In addition once credible systems are put in place it is expected that 6 kℓ water per 30-day period will again be granted free of charge to all qualifying residents.

2.3.2 Sanitation and Impact of Tariff Increases

A tariff increase of 6 per cent for sanitation from 1 July 2014 is also proposed. This is based on the input cost assumptions related to water. The proposed tariff increases remain the same as those proposed in the current year. Due to prevailing economic conditions, increasing these beyond the current inflation rate would impact negatively on consumers ability to service their debts.

2.4 Operating Expenditure Framework

The District Municipality's expenditure framework for the 2013/14 budget and MTREF is informed by the following:

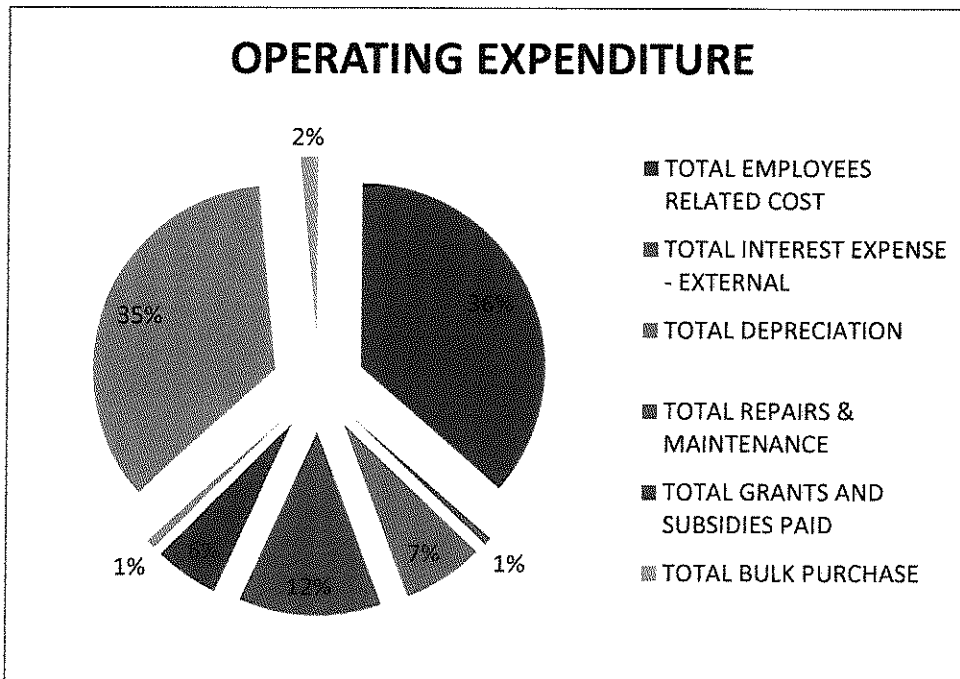
- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and

The following table is a high level summary of the 2013/14 budget and MTREF (classified per main type of operating expenditure):

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Table 4 Summary of operating expenditure by expenditure type

ANDM BUDGET 2013 - 2014	CURRENT YEAR 2012 - 2013	BUDGET YR. 1	BUDGET YR. 2	BUDGET YR. 3
	2012/2013	2013/2014	2014/2015	2015/2016
	ADJUSTMENT BUDGET	BUDGET SUMMARY	BUDGET YR. 2	BUDGET YR. 3
DESCRIPTIONS	R	R	R	R
TOTAL EMPLOYEES RELATED COST	136 779 778	152 961 903	158 455 536	168 596 690
TOTAL INTEREST EXPENSE - EXTERNAL	250 000	2 913 000	3 070 302	3 236 098
TOTAL DEPRECIATION	10 000 000	30 000 000	31 620 000	33 327 480
TOTAL REPAIRS & MAINTENANCE	17 524 700	46 390 000	46 607 860	48 980 286
TOTAL GRANTS AND SUBSIDIES PAID	20 000 000	20 000 000	21 080 000	22 218 320
TOTAL BULK PURCHASE	5 000 000	3 500 000	3 689 000	3 888 206
TOTAL LOSS ON DISPOSAL OF PPE	70 000	-	-	-
TOTAL GENERAL EXPENSES	191 693 239	145 425 800	153 443 578	163 976 692
TOTAL CONTR TO/FROM PROVISIONS	5 597 809	6 535 000	6 374 755	6 504 413
TOTAL OPERATING EXPENDITURE	386 915 526	407 725 703	424 341 031	450 728 187



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The budgeted allocation for employee related costs for the 2013/14 financial year totals R152.9 million, which equals 36 per cent of the total operating expenditure. Based on the three year collective SALGBC agreement, salary increases have been factored into this budget at a percentage increase of 6.85 per cent for the 2013/14 financial year. An annual increase of 6.4 per cent has been included in the two outer years of the MTREF. As part of the District Municipalities cost reprioritization and cash management strategy vacancies have been significantly rationalized downwards and all departments were advised to prioritize only ten (10) vacant positions to be populated during the 2013/14 financial year. As part of the planning assumptions and interventions all vacancies were originally removed from the budget and a report was compiled by the Corporate Services Department relating to the prioritization of critical vacancies within the Municipality. However, as alluded to earlier on, the total budget provision for employee costs include a budget of approximately R8 million in lieu of the Municipal Health Services section for which there is no related Grant Funding provision made in the budget. This results in the district municipality continuing to incur costs in respect of an unfunded mandate from the relevant provincial department.

Also, as the costing relating to the grading of positions in line with the Task Grades has not been finalized, a further provision totaling to R5 million has been brought into the budget to cushion any extra-ordinary salary increases in the current payroll in the event that implementation takes place.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the district municipality's budget and a provision of 6.85 percent has accordingly been made to cushion such costs.

A significant provision has been made in lieu of depreciation expense (R30 million – 2013/14, R31.6 million – 2014/15 and R33.3 million – 2015/16 respectively). This is in line with the continued capital infrastructure program being implemented by the district municipality on an annual basis. The increased provision made from the current year's adjusted budget equates to 200 per cent. Depreciation is widely considered a proxy for the measurement of the rate of asset consumption. It must also be noted that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

The district municipality has made a provision of R46.3 million in the 2013/14 budget for repairs and maintenance. Whilst this is not in line with the National Treasury's requirement of 8% provision to be made from the Total Property, Plant and Equipment (PPE) in line with MFMA circular number 55,

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considering the current budgetary constraints, the district municipality can only stretch itself this far in order to make the necessary provision due to budgetary constraints. This is however a significant increase (199 per cent) from the provision made in the current year adjusted budget (R17.5 million).

Included in the budget provision is an amount of R20 million (2013/14), R21 million (2014/15) and R22.2 million (2015/16) respectively in lieu of the Alfred Nzo Development Agency and Emfundisweni Skills Resource Centre. It must however be emphasized that continued reliance by these entities on the district municipality's budget to finance their operations is not sustainable. These entities should position themselves in such way that they undertake projects/programs that will ensure self-sustainability in the long-run.

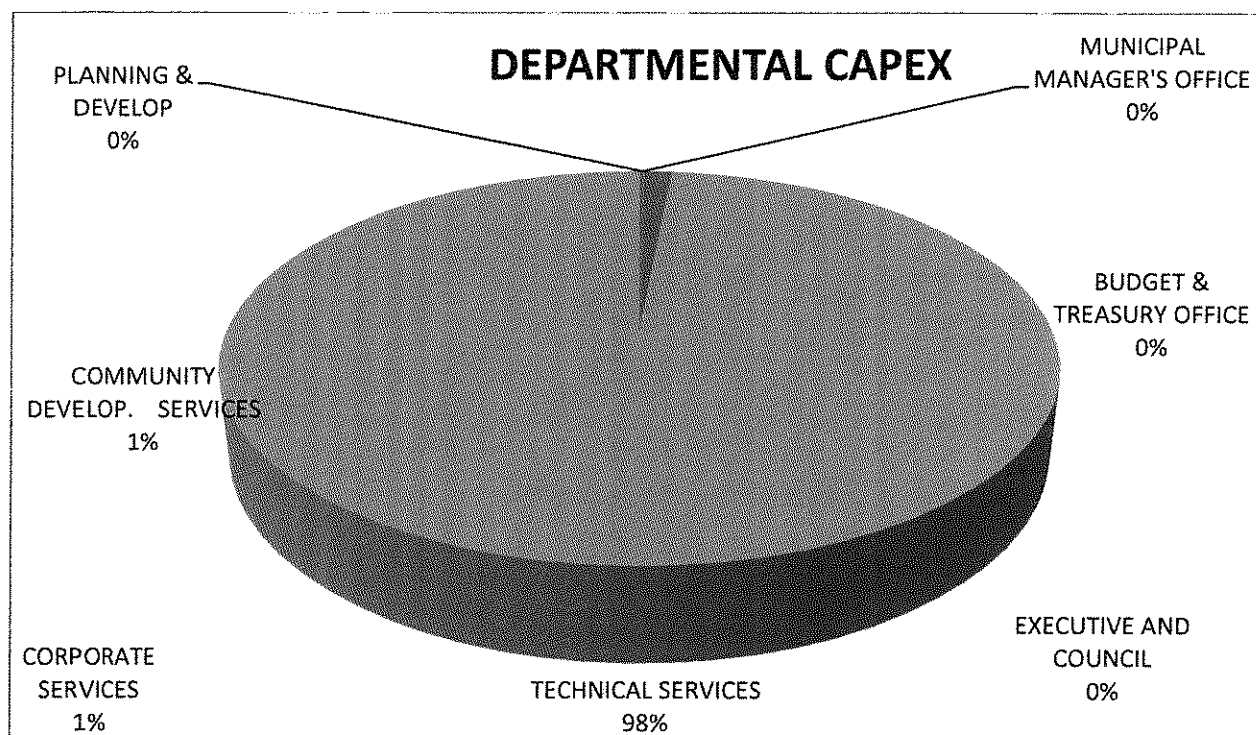
Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Bulk purchases are directly informed by the purchase of water from the Department of Water Affairs (DWA). The total provision made in lieu of bulk water purchases during 2013/14 is R3.5 million.

2.5 Capital expenditure

Table 5 Summary of Capital Expenditure Municipal Vote

CAPITAL BUDGET PER DEPARTMENT	
EXECUTIVE AND COUNCIL	900 000
MUNICIPAL MANAGER'S OFFICE	110 000
PLANNING & DEVELOP	400 000
BUDGET & TREASURY OFFICE	900 000
COMMUNITY DEVELOP. SERVICES	9 631 000
CORPORATE SERVICES	4 900 000
TECHNICAL SERVICES	783 923 606
TOTAL CAPEX PER VOTE	800 764 606

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For 2013/14 a total budget of R800 million has been appropriated for the development of infrastructure which equates to a 55 per cent increase from the current years adjusted budget of R520 million. In the outer years this amount totals R869 million and R847 million respectively. Water and sanitation projects receive the highest allocation of R783 million in 2013/14 which equates to 98 per cent.

Included in the R800 million capital expenditure is an amount of R273 million brought into the budget in line with the MIG/DBSA front-loading arrangements and also a total of R345.1 million has been provided for in lieu of the MIG allocations. Also, a total provision of R28.4 million has been for infrastructure projects that are internally funded. Capital projects relating to Regional Bulk Infrastructure total to R99.3 million. Other projects financed by the Department of Water Affairs (DWA) total to R15 million and well as Municipal Water Infrastructure Grant (MWIG) projects totaling R17 million. This brings the total budget provision towards infrastructure projects for the 2013/14 financial year to R777 million or 96 per cent of the total district municipality's budget.

Whilst it makes sense to finance projects internally, consideration should be made to the extent of internal funds available to finance such projects. Also, considering expenditure patterns during the current financial year on internally funded projects of this nature, out of a total budget of R54.7 million for the 2012/13 financial year, only approximately 20 per cent has been spent to date raising doubts as to whether the budget provisions made for the 2013/14 financial year will ultimately be spent.

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Departmental capital expenditure in the form of Furniture & Fittings, Computers, Motor Vehicles, etc totals to R24.5 million during the 2013/14 financial year. Included in this is a share of the Technical Services Department totaling to R6.7 million.

PART B

3 Budget process overview

In terms of Section 21 of the MFMA, the mayor of a municipality must –

- ❖ Co-ordinate the process for preparing the annual budget and fro reviewing the municipality’s integrated development plan and budget – related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible.
- ❖ A least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for-
 - i. The preparation, tabling and approval of annual budget;
 - ii. The annual review of
 - The integrated development plan in terms of section 34 of the Municipal Systems Act; and
 - The budget – related policies;
 - iii. The tabling and adoption of any amendments to the integrated development plan and the budget related policies and
 - iv. Any consultative processes forming part of the processes referred to in Subparagraphs I, (ii) and (iii).

In compliance with the above legislation the Mayor tabled to Council the budget & IDP process plans for the preparation of the 2013/2014 MTREF respectively in august 2012.

Table ; Detailed Schedule of key deadlines

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3.1 IDP Framework Programme /Process Plan

Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
Preparatory	Mayor begins planning for the next three-year budget in accordance with the co-ordination role of Budget process	Technical/Professional Consultation	Mayor	01 Jul 2012	Meeting
	Establish departmental Budget committees to include portfolio councilors and officials	Desktop	Municipal Manger	01 Jul 2012	Meeting
	Drafting of the process plan	Consulting with the locals on the IDP framework/process plan	IDP managers, management heads	09 Jul 2012	Meeting
	Matatiele Adoption of IDP Process Plan	Desktop	IDP manager, management heads	30 Jul 2012	Meeting
	Present Ntabankulu IDP Process Plan to IDP Technical Committee	Desktop	IDP manager, management heads	15 Aug 2012	Meeting
	Mbizana adoption of Process Plan	Desktop	IDP manager, management heads	24 Aug 2012	Meeting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Present Ntabankulu Process Plan to Exco and Council	Desktop	IDP manager, management heads	31 Aug 2012	Meeting
	Submission of Ntabankulu IDP Process Plan to the District Municipality	Desktop	IDP manager, management heads	31 Aug 2012	Meeting
	Table to council a time schedule outlining key deadlines for, preparing tabling and approving the budget (10 months before the start of the budget year)	Report	Mayor	31 Aug 2012	Meeting
	Determine strategic objectives for service delivery and development for the next three-year budgets including review of provincial and National government sector strategic plans		Council	31 Aug 2012	

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Draft Umzimvubu IDP Process Plan	Desktop	IDP manager	31 Aug 2012	Meeting
	Finalization of the process plan with the guidance of Section 21(b) of the MFMA	Consulting with the locals on the IDP frame work/ process plan	IDP managers, management heads and portfolio committees	31 Aug 2012	Meeting
	Update financial plan, List of projects for 2012/2013 and 3 capital investment programme		HOD'S	02 Sept 2012	Meeting
	Submission of Umzimvubu IDP Review Process Plan to ANDM	Desktop	IDP manager	03 Sep 2012	Meeting
	Advertisement of Mbizana IDP and Budget Framework and Process Plan	Media	IDP manager	03 Sep 2012	Media Ad
	Advertise budget and IDP terms of budget consultation policy	Desktop	Municipal Manager	05 Sept 2012	Media Ad
	Mbizana IDP Rep forum	Desktop	IDP manager, management	13 Sept 2012	Forum

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
			heads		
	Provincial & National Dept. sector alignment with municipal plans	Desktop	HOD'S and IDP Manager	30 Sept 2012	Meeting
	Determine revenue projections & proposed rates & drafts initial allocation to function and depts. For the next financial year	Desktop	CFO	30 Sept 2012	Meeting
	Municipal Manager & senior officials of Municipality review options and contracts for Service Delivery	Desktop	HOD'S and Municipal Manager	30 Sept 2012	Meeting
	Table and approve 1 st Budget Adjustment for 2012- 2013	Report	Mayor	30 Sept 2012	Meeting
	Review draft changes to IDP	Desktop	Municipal Manager	01 Oct 2012	Meeting
	Review National policies and Budget plans and potential price increase of bulk resources	Desktop	Municipal Manager	01 Oct 2012	Review Process
	Ntabankulu 1 st IDP Steering Committee/ Inter-Governmental Forum	Desktop	IDP manager, management heads	28 Oct 2012	Meeting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Submit and present operational plans for 2012/2013	Desktop	HOD'S	22 Nov 2012	Report
	Review and finalize tariffs policy for next financial year	Desktop	Council	30 Nov 2012	Meeting
	Present Priority Capital projects	Report	Mayor	12 Dec 2012	Meeting
	Prepare proposed budget and plans for the next financial year	Budget plan	Municipal Manager	20 Dec 2012	Meeting
	Submit mid-year performance assesment reports to council	Report	Mayor	11 Jan 2013	Meeting
	Table and approve budget adjustments	Report	Mayor	30 Jan 2013	Meeting
	Advertisement of Mbizana IDP & Budget Roadshow schedule	Media	IDP Manager	01 Apr 2013	Media
	Advertisement of Draft Mbizana IDP for comments	Media	IDP Manager	08 – 30 Apr	Media

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
				2013	
	Advertisement of Ntabankulu IDP Process Plan	Media	IDP manager	29-Aug 2012	Media
	Advertisement of Draft Ntabankulu IDP and Budget for public comments	Media	IDP Manager	05 – 20 Apr 2013	Media
	- Advertisement of Umzimvubu IDP Process Plan	Media	IDP manager	14-Sep 2012	Media
	- Umzimvubu Draft IDP advertised from public comments, public meetings and consultation and Outreach Programme	Media	IDP Manager	01 – 15 Apr 2013	Media
Preparatory	Advertisement of Matatiele IDP Community Based Plan Outreach	Media	IDP Manager	30 Aug 2012	Media

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
Advertisement	Advertisement of Matatiele Draft IDP, Draft Budget and Outreach Programme	Media	IDP Manager	29 Mar 2013	Media
	Publish tabled budget, plans and proposed revisions to IDP	Media	Municipal Manager	30 March 2013	Media
	Public hearing on the budget.	Media	Mayor	02 April – 04 May 2013	Media
	Advertisement of Matatiele approved IDP	Media	IDP Manager	06 Jun 2013	Media
	-Council considers the adoption of District IDP Framework Plan	- Inputs from council	Council	28 Sep 2012	Meeting
	Advertisement of ANDM IDP Framework and Process Plans	Media	IDP manager	07 Sep 2012	Media
	Ntabankulu IDP Rep Forum	Inputs from departmental Heads	IDP manager, management heads	15 Nov 2012	Meeting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Ntabankulu 2 nd IDP Steering Committee	Desktop	IDP manager, management heads	09 Dec 2012	Meeting
	Ntabankulu IDP & Budget, Extended IDP Steering Committee	Inputs from communities	Communities /IDP Manager/M&E Manager	21 – 24 Feb 2013	Community meetings
	ANDM IDP Management Committee	Desktop	IDP manager, management heads, IDP committee	17 Sep 2012	Meeting
Analysis	ANDM IDP Steering Committee	Desktop	IDP manager, management heads, IDP committee	19 Sep 2012	Meeting
	ANDM 1 st IDP Rep Forum Meeting	Engaging all Stakeholders	IDP Steering Committee, IDP manager, Sector departments	26 Sep 2012	Forum
	Matatiele 1 st IDP Steering Committee	Desktop	IDP manager, management heads, IDP committee	15 Aug 2012	Meeting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Matatiele 1 st IDP Rep Forum	Desktop	IDP manager, management heads, IDP committee	15 Aug 2012	Forum
	Matatiele Community Outreach	Inputs from communities	Communities	11 – 13 Sep 2012	Community meetings
	Matatiele 2 nd IDP Steering Committee	Desktop	IDP manager, management heads, IDP committee	10 Oct 2012	Meeting
	Matatiele 2 nd IDP Rep Forum	Desktop	IDP manager, management heads, IDP committee	10 Oct 2012	Forum
	Matatiele Draft IDP Status Quo Report to Exco	Inputs from Exco	IDP manager, management heads, IDP committee	19 Oct 2012	Meeting
	Matatiele Draft IDP Status Quo Report to council	Inputs from council	IDP manager, management heads, IDP committee	30 Oct 2012	Meeting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Mayor's outreach	Inputs from communities	Communities	06 – 16 Nov 2012	Community meetings
	Mbizana Community consultation (Mayoral Izimbizo)	Inputs from communities	Communities	02 – 08 Oct 2012	Community meetings
	Mbizana IDP Steering Committee	Desktop	IDP manager, management heads, IDP committee	29 – 31 Oct 2012	Meeting
	Mbizana IDP Rep Forum	Desktop	IDP manager, management heads, IDP committee	30 Oct 2012	Forum
	Mbizana IDP Steering Committee	Desktop	IDP manager, management heads, IDP committee	13 Dec 2012	Meeting
	Umzimvubu Situational Analysis discussions & data collection	Desktop	IDP manager	08 – 26 Oct 2012	Meeting
	Umzimvubu 1 st IDP & Budget Steering Committee & Rural Development Programme	Inputs from departmental Heads & Sector Departments	IDP managers, management heads, Government Departments	20 Sep 2012	Meeting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Umzimvubu IDP Rep Forum.	Sector Departments Engagement	-IDP manager, management heads, Government Departments	27 Sep 2012	Forum
	Umzimvubu 2 nd IDP & Budget Steering Committee & Rural Development Programme	Inputs from departmental heads & sector departments	IDP manager, management heads	05 Nov 2012	Meeting
	Umzimvubu IDP Technical Steering Committee		IDP manager, management heads	12 – 16 Nov 2012	Meeting
	Umzimvubu 3 rd IDP & Budget Steering Committee & Rural Development Programme	Inputs from departmental heads & sector departments	IDP manager, management heads	07 Dec 2012	Meeting
	Umzimvubu IDP Outreach	Inputs from communities	Communities	24 – 28 Oct 2011	Community meetings
	ANDM IDP Situational Analysis	Desktop	IDP manager, management heads, IDP Steering	17 Sept - 26 Oct 2012	Work session

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
			committee		
	ANDM IDP Management Committee	Desktop	IDP manager, management heads, IDP committee	02 Oct 2012	Meeting
	ANDM Steering Committee	Desktop	IDP Steering Committee	03 Oct 2012	Meeting
	ANDM 2 nd IDP Rep Forum	Engaging Stakeholders	all IDP Steering Committee, IDP manager, Sector departments	09 Oct 2012	Forum
	Ntabankulu 1 st Council Strategic Session	Strategic Session	Planning All Section 57 Managers	28 Feb – 12 Mar 2013	Strategic Planning Session
	Ntabankulu 2 nd Council Strategic Session	Strategic Session	Planning All Section 57 Managers	08 – 11 May 2013	Strategic Planning Session
	Matatiele Strategic Plan Session	Strategic Session	Planning All Section 57 Managers	03 – 07 Feb 2012	Strategic Planning Session
	Mbizana Strategic Planning Session	Strategic Session	Planning All Section 57 Managers	15 – 19 Oct 2012	Strategic Planning Session
Strategies	ANDM Strategic Plan	Strategic	Planning Management	22 Nov	Strategic

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
		Session preparing for Council Strat Plan	Committee	2012	Planning Session
	Umzimvubu IDP and Budget Steering Committee to present updated Situational Analysis, refined Objectives and Strategies and projects, budget allocation to departments, Operational budget and IDP and Organizational review structure in support of IDP implementation, produce the draft SDBIP and Scorecards	Strategic Planning Session	All Section 57 Managers	16 – 18 Jan 2013	Strategic Planning Session
	Linking District strategies with local strategies through the reviewing of current projects and the preparation of the new projects in line with the Sector Plans(ANDM)	Departmental session	IDP Manager and all Service delivery Departments	19 – 21 Nov 2012	Departmental consultation/ sessions or Management meeting
	Umzimvubu IDP and Budget Technical Steering Committee meeting: Confirm	Inputs from departmental heads & sector departments	IDP manager, management heads	22 – 24 Jan 2013	Meeting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Indicators and Targets, confirm programmes and projects				
	Umzimvubu 4 th IDP and Budget Steering Committee to align IDP with Budget and produce Draft IDP and Budget and Rural Development Programme	Inputs from departmental heads & sector departments	IDP manager, management heads	04 Feb 2013	Meeting
	Preparation of 2012/2013 Budget	Desktop and focused sessions	HOD'S	12 Feb 2013	Focused sessions
	Stakeholder consultation	Working sessions	HOD'S	15 March 2013	Meeting
	Table Budget, resolutions, plans and proposed revisions to the IDP	Report	Mayor	30 March 2013	Meeting
	Umzimvubu IDP Steering Committee and Rural Development Programme	Inputs from departmental heads & sector departments	IDP manager, management heads	19 Apr 2013	Meeting
	Umzimvubu IDP Rep Forum	Inputs from departmental heads & sector departments	IDP manager, management heads	26 Apr 2013	Forum
Projects	Mbizana IDP Steering	Desktop	IDP	28 Jan	Meeting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Committee		manager, management heads, IDP committee	2013	
	Mbizana IDP Rep Forum to align projects and programmes of LM, sector departments and parastatals	Desktop	IDP manager, management heads, IDP committee	28 Jan 2013	Forum
	Mbizana IDP Steering Committee	Desktop	IDP manager, management heads, IDP committee	19 Feb 2013	Meeting
	Mbizana IDP Rep Forum to present Draft IDP & Budget	Desktop	IDP manager, management heads, IDP committee	14 Mar 2013	Forum
	Matatiele 2 nd IDP Steering Committee	Desktop	IDP manager, management heads, IDP committee	21 Feb 2013	Meeting
	Matatiele 2 nd IDP Rep Forum	Desktop	IDP manager, management heads, IDP committee	21 Feb 2013	Forum

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	Matatiele Public Participation and Draft IDP and Budget Outreach	Inputs from communities	Communities	10 – 13 Apr 2013	Community meetings
	Ntabankulu IDP Rep Forum	Report on Revised objectives, strategies and budget	-Sector Departments/ stakeholders - Departmental heads	26 Apr 2013	Forum
	Matatiele 3 rd Steering Committee and 3 rd Representative Forum meeting	Presentation of Strategies & Projects	-Sector Departments/ stakeholders - Departmental heads	21 Feb 2013	Forum
	ANDM IDP Management Committee	Desktop	IDP manager, management heads, IDP committee	22 Jan 2013	Meeting
	ANDM Steering Committee	Desktop	IDP Steering Committee	24 Jan 2013	Meeting
	Presentation to the Sector Departments in the form of Rep Forum (ANDM 3 rd Rep Forum)	-Submission of ward needs to the Departmental heads to formulate programmes/projects	-Sector Departments/ stakeholders - Departmental heads	12 Feb 2013	Forum

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	ANDM Draft Municipal Plans	Consolidation of programmes/projects from departments	Municipal Manager and Directors	04 Dec 2012	Meetings
	ANDM Draft Municipal Plans Final drafts to Political principals (structures)	Finalise draft IDP/Budget for the next three financial years.	Municipal Manager and Directors	11 Dec 2012	Desktop work
	ANDM Draft Municipal Plans Final drafts to Political principals (structures) Final drafts to individual Councils for approval	Review and draft changes to the IDP informed by the Mid year performance review report. Budget adjustments	-Councillors, Executive Mayor, municipal manager and all directors. -CFO and all directors, approval by the Council	08 Jan 2013	Mid year performance review sessions Consultations with all departments
	ANDM Draft Municipal Plans Final drafts to Political principals (structures)	Submission of the draft budget, IDP and plans for the next three years to management, Executive Mayor, Portfolio committees, Mayoral Committee.	Municipal Manager, All Directors	1 Feb 2013	IDP/Budget Steering Committee, Portfolios and Mayoral Committee
Integration	ANDM Draft Municipal Plans Final drafts to Political principals (structures) Final drafts to	Issue notice of Council meeting to considers proposed IDP/Budget. Tabling of draft IDP/Budget to council.	All municipalities	01 Mar 2013	

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
	individual Councils for approval	The tabled documents are sent to prescribed organs of state.		31 Mar 2012	Council sitting
		Consultations on the adopted draft IDP to various stakeholders. IDP assessments by MEC and adjustment of IDP in line with MEC's comments	All municipalities	April-May 2013	IDP /budget consultations
		Political inputs on the final draft	IDP/Budget Steering Committee, Portfolio Committee, Mayoral Committee	Apr – May 2013	IDP/Budget Steering Committee, Portfolios and Mayoral Committee
		Final Adoption of the IDPs and Budgets	Municipal Councils	End of May 2013	Council sittings
		Submit draft SDBIP 14 days after approval of Budget and annual performance agreements	Municipal Manager HOD'S	15 June 2013	Report
		Adopt SDBIP 28 days after budget approval and conclude annual performance contracts	Mayor	28 June 2013	Council sitting

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Phases	Target/Activity	Approach	Role Players Stakeholders	Time Frames	Mechanism s/Tools
		Submit approved SDBIP and performance agreements to MEC and publish it within 14 days after approval date	Mayor	29 June 2013	Report
Approval					

The Mayor is scheduled to deliver the budget to the communities and stakeholders present. The public participation process will be opened up whereby an opportunity for questions to be raised to the respective Councillors and will respond to every question raised.

After the due process the Mayor of the Municipality will then table the final budget for adoption by Council in the last week of April 2013.

4. Overview of the Alignment of Annual Budget with IDP

The IDP, Budget and Performance Management processes must be seamlessly integrated. IDP fulfils the planning stage of Performance Management. Performance Management in turn, fulfils the implementation management, monitoring and evaluation of the integrated Development Plan. The performance of an organisation is integrally linked to that of staff. If employees do not perform the organisation will not achieve its intended objectives. It is therefore important to manage both at the same time.

Alignment of budget priorities to other spheres of Government: Municipalities are guided by various legislations and policies which have been carefully considered whilst compiling this document. Amongst these legislations is the Municipal Systems Act (MSA), (Act no 32 of 2000); the Municipal Finance Management Act of 2003. Chapter 5 of the Municipal Systems Act specifies that each municipal council must, within a prescribed period after the start of its elected term, adopt a single, inclusive and strategic plan for the development of the municipality, which:

- **Links**, integrates and co-ordinates plans and takes into account proposals for the development of the municipality;
- Aligns the resources and capacity of the municipality with the implementation of the IDP;
- Forms the policy framework and general basis on which annual budgets must be based; and
- Is compatible with national and provincial development plans and planning

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requirements binding on the municipality in terms of the legislation.

In order to ensure integrated and focused service delivery between all spheres of government it was important for the Alfred Nzo

District Municipality to align its budget priorities with that of National and Provincial Government which place a high priority on;

- Good governance & Democracy
- Infrastructure development,
- **L o c a l** Economic development
- Financial sustainability and viability
- Efficient service delivery and building sound institutional arrangements.

The Municipality has done so by taking into account:

1. The National Spatial Development Framework
2. Accelerated Shared Growth Initiative of South Africa (ASGISA)
3. The Provincial Growth & Development Strategy (PGDS)

This due process was adhered to by the Mayor in tabling before Council an IDP process plan which is aligned to the Budget schedule of key deadlines. This is evident in the IDP informed MTREF budget allocations.

5. Measurable performance objectives and indicators

The municipality's finance department, as one of its priority goals, aims to ensure the efficient coordination of all factors that

Positively contribute to the financial viability of the municipality. This has been evident in composure of the funding mix of the municipality. Although funded largely through grants & subsidies, the municipality has been very conservative in the application for Loan funding due to its cost implications in the operational budgets.

It has been Alfred Nzo's main aim to continue compliance with the relevant provisions of the 'MFMA dealing with debtor and creditor management to ensure a healthy working capital status.

Table SA7 highlights the measurable performance objectives for each vote. These objectives have been linked to the service delivery objectives as informed by the IDP. The Service Delivery and Budget Implementation Plan (SDBIP) will provide more details in

6. Overview of Budget Related Policies

Table below takes a look at the overview of the budget related policies. The policies referred to below which should be amended

Table : Overview of Budget policy

NO.	POLICY	STATUS
1.	Supply Chain management policy	no amendment
2.	Indigent policy	no amendment
3.	Budget policy	no amendment
4.	Asset management policy	no amendment
5.	Credit and Debt collection policy	no amendment
6.	Investment and cash management	no amendment

All policies which have not been amended can be requested from the Finance Department during office or can otherwise be viewed on the Municipal websites: www.andm.gov.za.

7. Overview of Budget Assumptions

There are five key factors that have been taken into consideration in the compilation of the 2013/14 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on town's residents and businesses; The impact of municipal cost drivers;
- The increase in prices for electricity and water; and
- The increase in the cost of remuneration

8. Legislation Compliance Status

The introduction of the MFMA into the Local Government Sphere has; brought about many changes in the ways municipal finances are managed. Bearing in mind the constraints facing the Municipality, Alfred Nzo has however gone to great lengths to ensure that it complies with the reporting regulatory environment. We can assure that some of the milestones have been achieved in complying with the MFMA.

9. MFMA Compliance Status

<u>Budget & Treasury Office</u>	<u>Established</u>
Supply Chain Management Unit	All SCM committees are in existence and fully functional
Budget Preparation	Budget tabled & Adopted within the required timeframes
Internal Audit	Internal Audit unit & audit committee is currently in place
GRAP Conversion	Financial Management System fully compliant and AFS Reported on Grap Standards.

10. Other Supporting Documents

The documents covered in the schedules fully disclose and explain all the budgetary and financial information required. Related further documentation will be made available at the municipal offices as well municipal website. www.andm.gov.za

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11. Municipal Managers Quality certification

I Mzubanzi Silinga, Municipal Manager of Alfred Nzo District municipality, hereby certify that the Final budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Name: Mzubanzi Silinga

Municipal Manager of Alfred Nzo District Municipality (DC44)

ALFRED NZO DISTRICT MUNICIPALITY
ERP: 1400 NTSIZWA STREET
MOUNT AMERIK 4735

2013 -07- 11

Mzubanzi Silinga

Municipal Manager

Date:

Certification that the adopted budget for 2013/14 is correctly captured and locked on the municipality's financial management system

(as requested by National Treasury in terms of section 74 of the MFMA, with reference to paragraph 8.3 of MFMA Budget Circular 67 dated 12 March 2013)

I, Mzubanzi Silinga....., in my capacity as accounting officer of the municipality, hereby certify that:

- The adopted annual budget has been captured on the municipality's financial system;
- There is complete agreement between the budget on the system and the budget adopted by council;
- The adopted annual budget on the municipality's financial system is locked and will not be changed as it serves as the baseline against which to monitor and measure performance; and
- The relevant budget return forms have been submitted to the local government database.

I, further certify that the municipality has in place controls to ensure that any changes to the adopted budget will be captured separately and only in accordance with:

- a virement authorised by the municipal manager, or duly delegate official, in terms of a council approved virements policy; and
- an adjustments budget approved by council.

Print Name Mzubanzi Silinga

Municipal manager of Alfred Nzo District municipality (DC 44)
(name and demarcation code of municipality)

Signature

Date

This certificate must be submitted to National Treasury by close of business 15 July 2013 at the following email address: lgdocuments@treasury.gov.za.

Also send copies to the *Auditor General* and the relevant provincial treasury

ANNEXURE "A"

SCHEDULE "A"

VERSION 2.5

DC44 Alfred Nzo - Contact Information	
A. GENERAL INFORMATION	
Municipality	DC44 Alfred Nzo
Grade	1 Grade in terms of the Remuneration of Public Office Bearers Act.
Province	EC EASTERN CAPE
Web Address	
e-mail Address	
B. CONTACT INFORMATION	
Postal address:	
P.O. Box	
City / Town	
Postal Code	
Street address	
Building	
Street No. & Name	
City / Town	
Postal Code	
General Contacts	
Telephone number	
Fax number	
C. POLITICAL LEADERSHIP	
Speaker:	
Name	
Telephone number	
Cell number	
Fax number	
E-mail address	
Secretary/PA to the Speaker:	
Name	
Telephone number	
Cell number	
Fax number	
E-mail address	
Mayor/Executive Mayor:	
Name	Eunice Diko
Telephone number	039 254 5001
Cell number	
Fax number	039 254 0343
E-mail address	DikoE@andm.gov.za
Secretary/PA to the Mayor/Executive Mayor:	
Name	Aza Mvovo
Telephone number	039 254 5001
Cell number	082 441 4773
Fax number	029 254 0343
E-mail address	mvovoa@andm.gov.za
Deputy Mayor/Executive Mayor:	
Name	
Telephone number	
Cell number	
Fax number	
E-mail address	
Secretary/PA to the Deputy Mayor/Executive Mayor:	
Name	
Telephone number	
Cell number	
Fax number	
E-mail address	
D. MANAGEMENT LEADERSHIP	
Municipal Manager:	
Name	M.Z SILINGA
Telephone number	039 254 5002
Cell number	
Fax number	039 254 0343
E-mail address	Silingab@andm.gov.za
Secretary/PA to the Municipal Manager:	
Name	
Telephone number	
Cell number	
Fax number	
E-mail address	
Chief Financial Officer	
Name	LUYOLO FOKAZI
Telephone number	039 254 5016
Cell number	071 632 8259
Fax number	039 254 0343
E-mail address	Fokazi@andm.gov.za
Secretary/PA to the Chief Financial Officer	
Name	Vacant
Telephone number	
Cell number	
Fax number	
E-mail address	
Official responsible for submitting financial information	
Name	Sivuyile Nongenzi
Telephone number	039 254 5173
Cell number	072 266 3067

Fax number	039 254 0343
E-mail address	nongenzis@andm.gov.za

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DC44 Alfred Nzo - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard										
<i>Governance and administration</i>		279,493	340,202	652,002	918,769	907,012	907,012	1,208,501	1,293,600	1,297,888
Executive and council		(0)	0	-	-	-	-	-	-	-
Budget and treasury office		279,493	340,202	652,002	918,769	907,012	907,012	1,208,501	1,293,600	1,297,888
Corporate services		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	279,493	340,202	652,002	918,769	907,012	907,012	1,208,501	1,293,600	1,297,888
Expenditure - Standard										
<i>Governance and administration</i>		57,267	75,530	153,848	149,537	171,014	171,014	204,629	210,427	224,355
Executive and council		12,065	21,437	28,226	42,701	55,674	55,674	56,747	53,152	58,211
Budget and treasury office		24,090	35,257	98,631	72,272	80,454	80,454	108,849	114,934	121,362
Corporate services		21,112	18,836	26,992	34,563	34,886	34,886	40,033	42,341	44,762
<i>Community and public safety</i>		13,335	16,841	149,039	63,030	57,700	57,700	62,105	64,817	68,701
Community and social services		12,434	15,675	147,397	55,320	52,670	52,670	56,725	59,516	63,113
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		901	1,166	1,642	7,710	5,030	5,030	5,380	5,302	5,588
<i>Economic and environmental services</i>		4,845	2,336	9,145	17,751	10,769	10,769	22,633	23,912	25,264
Planning and development		4,845	2,336	9,145	17,751	10,769	10,769	22,633	23,912	25,264
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		27,015	96,713	91,490	131,144	147,432	147,432	118,359	125,185	132,408
Electricity		-	-	-	-	-	-	-	-	-
Water		27,015	96,713	91,490	131,144	147,432	147,432	118,359	125,185	132,408
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	8,107	3	-	-	-	-	-	-	-
Total Expenditure - Standard	3	110,570	191,425	403,521	361,462	386,916	386,916	407,726	424,341	450,728
Surplus/(Deficit) for the year		168,924	148,777	248,481	557,307	520,096	520,096	800,775	869,259	847,160

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

DC44 Alfred Nzo - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget
R thousand	1					
Revenue - Standard						
<i>Municipal governance and administration</i>		279,493	340,202	652,002	918,769	907,012
Executive and council		(0)	0	-	-	-
<i>Mayor and Council</i>		(0)	0	-	-	-
<i>Municipal Manager</i>		-	-	-	-	-
Budget and treasury office		279,493	340,202	652,002	918,769	907,012
Corporate services		-	-	-	-	-
<i>Human Resources</i>		-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-
<i>Property Services</i>		-	-	-	-	-
<i>Other Admin</i>		-	-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-
Community and social services		-	-	-	-	-
<i>Libraries and Archives</i>		-	-	-	-	-
<i>Museums & Art Galleries etc</i>		-	-	-	-	-
<i>Community halls and Facilities</i>		-	-	-	-	-
<i>Cemeteries & Crematoriums</i>		-	-	-	-	-
<i>Child Care</i>		-	-	-	-	-
<i>Aged Care</i>		-	-	-	-	-
<i>Other Community</i>		-	-	-	-	-
<i>Other Social</i>		-	-	-	-	-
Sport and recreation		-	-	-	-	-
Public safety		-	-	-	-	-
<i>Police</i>		-	-	-	-	-
<i>Fire</i>		-	-	-	-	-
<i>Civil Defence</i>		-	-	-	-	-
<i>Street Lighting</i>		-	-	-	-	-
<i>Other</i>		-	-	-	-	-
Housing		-	-	-	-	-
Health		-	-	-	-	-
<i>Clinics</i>		-	-	-	-	-
<i>Ambulance</i>		-	-	-	-	-
<i>Other</i>		-	-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-
Planning and development		-	-	-	-	-
<i>Economic Development/Planning</i>		-	-	-	-	-
<i>Town Planning/Building enforcement</i>		-	-	-	-	-
<i>Licensing & Regulation</i>		-	-	-	-	-
Road transport		-	-	-	-	-
<i>Roads</i>		-	-	-	-	-
<i>Public Buses</i>		-	-	-	-	-
<i>Parking Garages</i>		-	-	-	-	-
<i>Vehicle Licensing and Testing</i>		-	-	-	-	-
<i>Other</i>		-	-	-	-	-
Environmental protection		-	-	-	-	-
<i>Pollution Control</i>		-	-	-	-	-
<i>Biodiversity & Landscape</i>		-	-	-	-	-
<i>Other</i>		-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-
Electricity		-	-	-	-	-
<i>Electricity Distribution</i>		-	-	-	-	-
<i>Electricity Generation</i>		-	-	-	-	-
Water		-	-	-	-	-
<i>Water Distribution</i>		-	-	-	-	-
<i>Water Storage</i>		-	-	-	-	-
Waste water management		-	-	-	-	-
<i>Sewerage</i>		-	-	-	-	-

Storm Water Management	-	-	-	-	-
Public Toilets	-	-	-	-	-
Waste management	-	-	-	-	-
Solid Waste	-	-	-	-	-
Other	-	-	-	-	-
Air Transport	-	-	-	-	-
Abattoirs	-	-	-	-	-
Tourism	-	-	-	-	-
Forestry	-	-	-	-	-
Markets	-	-	-	-	-
Total Revenue - Standard	279,493	340,202	652,002	918,769	907,012
Expenditure - Standard					
Municipal governance and administration	57,267	75,530	153,848	149,537	171,014
Executive and council	12,065	21,437	28,226	42,701	55,674
Mayor and Council	4,314	5,595	9,253	17,153	16,215
Municipal Manager	7,751	15,842	18,973	25,548	39,459
Budget and treasury office	24,090	35,257	98,631	72,272	80,454
Corporate services	21,112	18,836	26,992	34,563	34,886
Human Resources	21,112	18,836	26,992	34,563	34,886
Information Technology	-	-	-	-	-
Property Services	-	-	-	-	-
Other Admin	-	-	-	-	-
Community and public safety	13,335	16,841	149,039	63,030	57,700
Community and social services	12,434	15,675	147,397	55,320	52,670
Libraries and Archives	-	-	-	-	-
Museums & Art Galleries etc	-	-	-	-	-
Community halls and Facilities	-	-	-	-	-
Cemeteries & Crematoriums	-	-	-	-	-
Child Care	-	-	-	-	-
Aged Care	-	-	-	-	-
Other Community	12,434	15,675	147,397	55,320	52,670
Other Social	-	-	-	-	-
Sport and recreation	-	-	-	-	-
Public safety	-	-	-	-	-
Police	-	-	-	-	-
Fire	-	-	-	-	-
Civil Defence	-	-	-	-	-
Street Lighting	-	-	-	-	-
Other	-	-	-	-	-
Housing	-	-	-	-	-
Health	901	1,166	1,642	7,710	5,030
Clinics	-	-	-	-	-
Ambulance	-	-	-	-	-
Other	901	1,166	1,642	7,710	5,030
Economic and environmental services	4,845	2,336	9,145	17,751	10,769
Planning and development	4,845	2,336	9,145	17,751	10,769
Economic Development/Planning	4,845	2,336	9,145	17,751	10,769
Town Planning/Building enforcement	-	-	-	-	-
Licensing & Regulation	-	-	-	-	-
Road transport	-	-	-	-	-
Roads	-	-	-	-	-
Public Buses	-	-	-	-	-
Parking Garages	-	-	-	-	-
Vehicle Licensing and Testing	-	-	-	-	-
Other	-	-	-	-	-
Environmental protection	-	-	-	-	-
Pollution Control	-	-	-	-	-
Biodiversity & Landscape	-	-	-	-	-
Other	-	-	-	-	-
Trading services	27,015	96,713	91,490	131,144	147,432
Electricity	-	-	-	-	-
Electricity Distribution	-	-	-	-	-
Electricity Generation	-	-	-	-	-

Water		27,015	96,713	91,490	131,144	147,432
<i>Water Distribution</i>		-	-	-	-	-
<i>Water Storage</i>		27,015	96,713	91,490	131,144	147,432
Waste water management		-	-	-	-	-
<i>Sewerage</i>		-	-	-	-	-
<i>Storm Water Management</i>		-	-	-	-	-
<i>Public Toilets</i>		-	-	-	-	-
Waste management		-	-	-	-	-
<i>Solid Waste</i>		-	-	-	-	-
Other		8,107	3	-	-	-
Air Transport		-	-	-	-	-
Abattoirs		-	-	-	-	-
Tourism		-	-	-	-	-
Forestry		-	-	-	-	-
Markets		8,107	3	-	-	-
Total Expenditure - Standard	3	110,570	191,425	403,521	361,462	386,916
Surplus/(Deficit) for the year		168,924	148,777	248,481	557,307	520,096

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
2. Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
4. All amounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abattoirs, Air Transport, Markets else may be placed under 'Other'. Assign associate share to relevant classification

check oprev balance	-	-	-	-	319
check opexp balance	-	-	-16,987,572	133	10

classification)

13	2013/14 Medium Term Revenue & Expenditure Framework		
Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
907,012	1,208,501	1,293,600	1,297,888
-	-	-	-
-	-	-	-
-	-	-	-
907,012	1,208,501	1,293,600	1,297,888
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
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-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
907,012	1,208,501	1,293,600	1,297,888
171,014	204,629	210,427	224,355
55,674	55,747	53,152	58,211
16,215	16,796	16,181	19,027
39,459	38,951	36,970	39,184
80,454	108,849	114,934	121,362
34,886	40,033	42,341	44,782
34,886	40,033	42,341	44,782
-	-	-	-
-	-	-	-
-	-	-	-
57,700	62,105	64,817	68,701
52,670	56,725	59,516	63,113
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
52,670	56,725	59,516	63,113
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
5,030	5,380	5,302	5,588
-	-	-	-
-	-	-	-
5,030	5,380	5,302	5,588
10,769	22,633	23,912	25,264
10,769	22,633	23,912	25,264
10,769	22,633	23,912	25,264
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
147,432	118,359	125,185	132,408
-	-	-	-
-	-	-	-

147,432	118,359	125,185	132,408
-	-	-	-
147,432	118,359	125,185	132,408
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
386,916	407,726	424,341	450,728
520,096	800,775	869,259	847,160

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and Tourism - and if used must be supported by footnotes. Nothing

319	162	240	181
10	163	-389	-624

DC44 Alfred Nzo - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue by Vote	1									
Vote 1 - Executive & Council		279,493	340,202	652,002	918,769	907,012	907,012	1,208,501	1,293,600	1,297,888
Vote 2 - 0		-	-	-	-	-	-	-	-	-
Vote 3 - Planning		-	-	-	-	-	-	-	-	-
Vote 4 - Budget & Treasury Office		-	-	-	-	-	-	-	-	-
Vote 5 - Technical Services		-	-	-	-	-	-	-	-	-
Vote 6 - Community Services		-	-	-	-	-	-	-	-	-
Vote 7 - Corporate Services		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	279,493	340,202	652,002	918,769	907,012	907,012	1,208,501	1,293,600	1,297,888
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive & Council		12,966	22,603	29,867	50,411	60,704	60,704	61,127	58,453	63,799
Vote 2 - 0		-	-	-	-	-	-	-	-	-
Vote 3 - Planning		4,845	2,336	9,145	17,751	10,769	10,769	22,633	23,912	25,264
Vote 4 - Budget & Treasury Office		24,090	35,257	98,631	72,272	80,454	80,454	108,849	114,934	121,362
Vote 5 - Technical Services		27,015	96,713	91,490	131,144	147,432	147,432	118,359	125,185	132,408
Vote 6 - Community Services		12,434	15,675	147,397	55,320	52,670	52,670	56,725	59,516	63,113
Vote 7 - Corporate Services		21,112	18,836	26,992	34,563	34,886	34,886	40,033	42,341	44,782
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	102,462	191,422	403,521	361,462	386,916	386,916	407,726	424,341	450,728
Surplus/(Deficit) for the year	2	177,031	148,780	248,481	557,307	520,096	520,096	800,775	869,259	847,160

References

1. Insert 'Vote'; e.g. department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

DC44 Alfred Nzo - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	0	-	-	-	-	-	-	-
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	30,000	26,000	26,000	26,000	18,000	19,000	27,000
Service charges - sanitation revenue	2	-	-	-	2,100	2,100	2,100	2,100	2,226	2,337	2,501
Service charges - refuse revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - other		12,015	14,402	15,413	433	670	670	670	710	746	798
Rental of facilities and equipment		516	1,046	235	570	347	347	347	265	278	298
Interest earned - external investments		4,204	4,276	11,020	17,368	10,300	10,300	10,300	15,400	16,170	19,302
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		259,152	134,851	276,799	339,446	348,959	348,959	348,959	346,180	357,880	379,885
Other revenue	2	3,607	(3)	4,923	36,998	10,578	10,578	10,578	275,982	346,581	308,881
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		279,493	154,571	308,380	428,915	398,954	398,954	398,954	658,764	742,972	738,665
Expenditure By Type											
Employee related costs	2	48,817	67,278	87,776	138,315	127,935	127,935	127,935	145,034	149,987	159,586
Remuneration of councillors		-	-	6,004	-	8,845	8,845	8,845	7,928	8,469	9,011
Debt impairment	3	-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	2	-	30,867	-	10,000	10,000	10,000	10,000	30,000	31,620	33,327
Finance charges		2,289	2,026	2,218	250	250	250	250	2,913	3,070	3,236
Bulk purchases	2	5	446	3,218	5,000	5,070	5,070	5,070	3,500	3,689	3,868
Other materials	8	773	493	35	4,000	4,000	4,000	4,000	200	211	222
Contracted services		1,815	2,169	4,747	4,500	4,400	4,400	4,400	5,000	5,270	5,555
Transfers and grants		-	-	17,000	20,000	20,000	20,000	20,000	20,000	21,080	22,218
Other expenditure	4, 5	56,871	88,146	299,512	179,397	206,416	206,416	206,416	193,151	200,946	213,665
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Total Expenditure		110,570	191,425	420,509	361,462	386,916	386,916	386,916	407,726	424,341	450,728
Surplus/(Deficit)		168,924	(36,854)	(112,118)	65,454	12,039	12,039	12,039	251,038	318,631	287,936
Transfers recognised - capital		-	185,631	343,612	491,854	508,057	508,057	508,057	549,737	550,628	559,223
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		168,924	148,777	231,493	557,308	520,096	520,096	520,096	800,775	869,259	847,159
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		168,924	148,777	231,493	557,308	520,096	520,096	520,096	800,775	869,259	847,159
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		168,924	148,777	231,493	557,308	520,096	520,096	520,096	800,775	869,259	847,159
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		168,924	148,777	231,493	557,308	520,096	520,096	520,096	800,775	869,259	847,159

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method

DC44 Alfred Nzo - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Executive & Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - 0		-	-	-	-	-	-	-	-	-	-
Vote 3 - Planning		-	-	-	-	-	-	-	-	-	-
Vote 4 - Budget & Treasury Office		-	-	-	-	-	-	-	-	-	-
Vote 5 - Technical Services		-	-	-	-	-	-	-	-	-	-
Vote 6 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 7 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - Executive & Council		555	29	-	1,194	2,044	2,044	2,044	1,010	650	300
Vote 2 - 0		-	-	-	-	-	-	-	-	-	-
Vote 3 - Planning		550	-	-	396	396	396	396	400	300	1,000
Vote 4 - Budget & Treasury Office		30	3,460	-	1,785	1,785	1,785	1,785	900	1,000	1,000
Vote 5 - Technical Services		176,901	193,005	-	538,862	500,801	500,801	500,801	783,924	859,309	837,359
Vote 6 - Community Services		2,370	950	-	12,220	12,220	12,220	12,220	9,631	5,000	4,000
Vote 7 - Corporate Services		760	100	-	2,850	2,850	2,850	2,850	4,900	3,000	3,500
Capital single-year expenditure sub-total		189,118	201,635	-	557,307	520,096	520,096	520,096	800,765	869,259	847,159
Total Capital Expenditure - Vote		189,118	201,635	-	557,307	520,096	520,096	520,096	800,765	869,259	847,159
Capital Expenditure - Standard											
Governance and administration					5,829	6,679	6,679	6,679	6,810	4,650	4,800
Executive and council		-	-	-	1,194	2,044	2,044	2,044	1,010	650	300
Budget and treasury office		-	-	-	1,785	1,785	1,785	1,785	900	1,000	1,000
Corporate services		-	-	-	2,850	2,850	2,850	2,850	4,900	3,000	3,500
Community and public safety					12,220	12,220	12,220	12,220	9,631	5,000	4,000
Community and social services		-	-	-	12,220	12,220	12,220	12,220	9,631	5,000	4,000
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services					396	396	396	396	400	300	1,000
Planning and development		-	-	-	396	396	396	396	400	300	1,000
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services					538,862	500,801	500,801	500,801	783,924	859,309	837,359
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	538,862	500,801	500,801	500,801	783,924	859,309	837,359
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	3	-	-	-	557,307	520,096	520,096	520,096	800,765	869,259	847,159
Funded by:											
National Government		-	-	-	557,307	520,096	547,528	520,096	800,765	869,259	847,159
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	-	-	-	557,307	520,096	547,528	520,096	800,765	869,259	847,159
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-	-
Total Capital Funding	7	-	-	-	557,307	520,096	547,528	520,096	800,765	869,259	847,159

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year.
3. Capital expenditure by standard classification must reconcile to the appropriations by vote.
4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure).
5. Must reconcile to Budgeted Financial Performance (revenue and expenditure).
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17.
7. Total Capital Funding must balance with Total Capital Expenditure.
8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget.

DC44 Alfred Nzo - Table A6 Consolidated Budgeted Financial Position

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
ASSETS											
Current assets											
Cash		-	25,322	165,144	610,822	610,822	610,822	610,822	566,316	-	-
Call investment deposits	1	-	-	-	136,337	136,337	136,337	136,337	55,000	-	-
Consumer debtors	1	-	20,242	32,717	28,622	28,622	28,622	28,622	(6,125)	-	-
Other debtors		-	4,394	7,375	7,743	7,743	7,743	7,743	7,743	-	-
Current portion of long-term receivables		-	388	193	204	204	204	204	204	-	-
Inventory	2	-	1,940	4,402	4,622	4,622	4,622	4,622	4,622	-	-
Total current assets		-	52,286	209,832	788,350	788,350	788,350	788,350	627,760	-	-
Non current assets											
Long-term receivables		-	347	576	-	-	-	-	-	-	-
Investments		-	16,711	18,478	19,402	19,402	19,402	-	-	-	-
Investment property		-	-	-	-	-	-	-	-	-	-
Investment in Associate		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment	3	162,442	1,129,570	1,517,063	1,082,086	1,082,086	1,082,086	1,082,086	800,765	869,259	847,159
Agricultural		-	-	-	-	-	-	-	-	-	-
Biological		-	-	-	-	-	-	-	-	-	-
Intangible		-	206	748	786	786	786	-	-	-	-
Other non-current assets		-	100	131	605	605	605	-	-	-	-
Total non current assets		162,442	1,146,934	1,536,996	1,102,879	1,102,879	1,102,879	1,082,086	800,765	869,259	847,159
TOTAL ASSETS		162,442	1,199,220	1,746,828	1,891,229	1,891,229	1,891,229	1,870,436	1,428,524	869,259	847,159
LIABILITIES											
Current liabilities											
Bank overdraft	1	-	72	-	-	-	-	-	-	-	-
Borrowing	4	-	2,891	1,442	1,545	1,545	1,545	1,545	-	-	-
Consumer deposits		-	-	-	-	-	-	-	-	-	-
Trade and other payables	4	146,283	96,066	121,276	55,585	55,585	55,585	55,586	-	-	-
Provisions		-	150	164	172	172	172	-	-	-	-
Total current liabilities		146,283	99,179	122,882	57,303	57,303	57,303	57,131	-	-	-
Non current liabilities											
Borrowing		3,000	21,742	29,962	31,342	31,342	31,342	-	-	-	-
Provisions		2,391	1,131	1,269	1,332	1,332	1,332	-	-	-	-
Total non current liabilities		5,391	22,873	31,231	32,674	32,674	32,674	-	-	-	-
TOTAL LIABILITIES		151,674	122,052	154,113	89,977	89,977	89,977	57,131	-	-	-
NET ASSETS	5	10,768	1,077,168	1,592,715	1,801,252	1,801,252	1,801,252	1,813,305	1,428,524	869,259	847,159
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		-	-	-	619,024	619,024	619,024	-	(572,442)	-	-
Reserves	4	-	-	-	674	674	674	-	-	-	-
Minorities' interests		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	-	-	-	619,698	619,698	619,698	-	(572,442)	-	-

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

DC44 Alfred Nzo - Table A7 Consolidated Budgeted Cash Flows

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		-	44,057	17,732	62,265	62,265	62,265	62,265	104,410	50,566	64,111
Government - operating	1	-	342,724	1,114,186	277,228	277,228	277,228	277,228	344,173	355,553	381,791
Government - capital	1	-	-	-	550,300	519,997	519,997	519,997	800,765	869,259	847,159
Interest		-	9,550	11,357	10,250	10,250	10,250	10,250	15,400	16,170	19,302
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		-	-	(14,619)	(349,693)	(349,693)	(349,693)	(349,693)	(353,313)	(366,990)	(390,280)
Finance charges		-	-	1	(250)	(250)	(250)	(250)	(2,913)	(3,070)	(3,236)
Transfers and Grants	1	-	-	-	-	-	-	-	(20,000)	(21,080)	(22,218)
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	396,330	1,128,656	550,100	519,797	519,797	519,797	888,522	900,408	896,629
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	168	(200)	(200)	(200)	(200)	-	-	-
Decrease (increase) in non-current debtors		-	(97)	(229)	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	(75)	(772)	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	(1,598)	(1,767)	-	-	-	-	-	-	-
Payments											
Capital assets		-	(162,120)	(271,119)	(549,802)	(549,802)	(549,802)	(549,802)	(800,765)	(869,259)	(847,159)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(163,890)	(273,718)	(550,002)	(550,002)	(550,002)	(550,002)	(800,765)	(869,259)	(847,159)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	7,993	-	-	-	-	273,319	343,743	305,465
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
Repayment of borrowing		-	911	1,249	-	-	-	-	(1,500)	(1,581)	(1,666)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	911	9,242	-	-	-	-	271,819	342,162	303,799
NET INCREASE/ (DECREASE) IN CASH HELD		-	233,352	864,180	98	(30,205)	(30,205)	(30,205)	359,577	373,310	353,269
Cash/cash equivalents at the year begin:	2	28,394	28,394	261,746	165,144	165,144	165,144	165,144	52,645	412,222	785,532
Cash/cash equivalents at the year end:	2	28,394	261,746	1,125,925	165,242	134,940	134,940	134,940	412,222	785,532	1,138,801

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less

DC44 Alfred Nzo - Table A10 Consolidated basic service delivery measurement

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Household service targets	1									
Water:										
Piped water inside dwelling					74,557	74,557	74,557			
Piped water inside yard (but not in dwelling)	2									
Using public tap (at least min.service level)	4				74,557	74,557	74,557			
Other water supply (at least min.service level)										
Minimum Service Level and Above sub-total										
Using public tap (< min.service level)	3				15,931	15,931	15,931			
Other water supply (< min.service level)	4				83,784	83,784	83,784			
No water supply					99,715	99,715	99,715			
Below Minimum Service Level sub-total										
Total number of households	5				174,272	174,272	174,272			
Sanitation/sewerage:										
Flush toilet (connected to sewerage)										
Flush toilet (with septic tank)										
Chemical toilet										
Pit toilet (ventilated)										
Other toilet provisions (> min.service level)					130,476	130,476	130,476			
Minimum Service Level and Above sub-total					130,476	130,476	130,476			
Bucket toilet										
Other toilet provisions (< min.service level)					47,871	47,871	47,871			
No toilet provisions					47,871	47,871	47,871			
Below Minimum Service Level sub-total										
Total number of households	5				178,347	178,347	178,347			
Energy:										
Electricity (at least min. service level)										
Electricity - prepaid (min.service level)										
Minimum Service Level and Above sub-total										
Electricity (< min. service level)										
Electricity - prepaid (< min. service level)										
Other energy sources										
Below Minimum Service Level sub-total										
Total number of households	5									
Refuse:										
Removed at least once a week										
Minimum Service Level and Above sub-total										
Removed less frequently than once a week										
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
Below Minimum Service Level sub-total										
Total number of households	5									
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)										
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed at least once a week)										
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)										
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed once a week)										
Total cost of FBS provided (minimum social package)										
Highest level of free service provided										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)										
Water										
Sanitation										
Electricity/other energy										
Refuse										
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
Total revenue cost of free services provided (total social package)										

References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free
8. Must reflect the cost to the municipality of providing the Free Basic Service

DC44 Alfred Nzo - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
R thousand													
Institutional Transformation and Organisational Development	To provide Excellent administration support and stable ICT Services										44,933	45,341	48,282
Basic Service Delivery	To facilitate access to free basic water, sanitation, housing and electricity										988,638	1,049,010	1,036,880
Promotion of Social and Economic Development	To promote and boost Local Economy										23,033	24,212	26,264
Financial Viability and Management	To ensure complete and accurate accounting of all transactions, and to report all financial information in accordance with the MFMA.										109,759	116,432	124,775
Good Governance & Public Participation	To instill good governance in all municipal operations, ensure public participation and provide critical strategic support to municipalities.										62,137	58,605	61,686
Allocations to other priorities			2										
Total Revenue (excluding capital transfers and contributions)			1	-	-	-	-	-	-	-	1,208,501	1,293,601	1,297,888

References

1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

DC44 Alfred Nzo - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
R thousand													
Institutional Transformation and Organisational Development	To provide Excellent administration support and stable ICT Services									40,033	42,341	44,782	
Basic Service Delivery	To facilitate access to free basic water, sanitation, housing and electricity									175,084	184,701	195,521	
Promotion of Social and Economic Development	To promote and boost Local Economy									22,633	23,912	25,264	
Financial Viability and Management	To ensure complete and accurate accounting of all transactions, and to report all financial information in accordance with the MFMA.									108,849	115,432	123,775	
Good Governance & Public Participation	To instill good governance in all municipal operations, ensure public participation and provide critical strategic support to									61,127	57,955	61,386	
Allocations to other priorities													
Total Expenditure				1	-	-	-	-	-	-	407,726	424,341	450,728

References

1. Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

DC44 Alfred Nzo - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
R thousand													
Institutional Transformation and Organisational Development	To provide Excellent administration support and stable ICT Services	A									4,900	3,000	3,500
Basic Service Delivery	To facilitate access to free basic water, sanitation, housing and electricity	B									793,555	864,309	841,359
Promotion of Social and Economic Development	To promote and boost Local Economy	C									400	300	1,000
Financial Viability and Management	To ensure complete and accurate accounting of all transactions, and to report all financial information in accordance with the MFMA.	D									900	1,000	1,000
Good Governance & Public Participation	To instill good governance in all municipal operations, ensure public participation and provide critical strategic support to	E									1,010	650	300
		F											
		G											
		H											
		I											
		J											
		K											
		L											
		M											
		N											
		O											
		P											
Allocations to other priorities			3										
Total Capital Expenditure			1	-	-	-	-	-	-	-	800,765	869,259	847,159

References
 1. Total capital expenditure must reconcile to Budgeted Capital Expenditure
 2. Goal code must be used on Table SA36

Entity 2: (name of entity)											
<i>Insert measure's description</i>											
Entity 3: (name of entity)											
<i>Insert measure's description</i>											
And so on for the rest of the Entities											

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC44 Alfred Nzo - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.1%	0.6%	0.2%	0.1%	0.1%	0.1%	0.1%	1.1%	1.1%	1.1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	11.3%	5.7%	3.1%	0.3%	0.5%	0.5%	0.5%	1.4%	1.2%	1.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	85230849.6%	#####
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	4652.3%	4652.3%	4652.3%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	-	0.5	1.7	13.8	13.8	13.8	13.8	-	-	-
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	-	0.5	1.7	13.8	13.8	13.8	13.8	-	-	-
Liquidity Ratio	Monetary Assets/Current Liabilities	-	0.3	1.3	13.0	13.0	13.0	13.1	-	-	-
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	264.1%	81.3%	88.8%	156.9%	156.9%	156.9%	35.1%	13.7%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0.0%	265.3%	86.2%	88.8%	156.9%	156.9%	156.9%	35.1%	13.7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	16.4%	13.2%	8.6%	9.2%	6.2%	9.2%	0.3%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		515.2%	19.5%	7.5%	34.4%	42.1%	42.1%	42.1%	0.0%	0.0%	0.0%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	Total Volume Losses (kt)										
	Total Cost of Losses (Rand '000)										
Employee costs	Employee costs/(Total Revenue - capital revenue)	17.5%	43.5%	28.5%	32.4%	32.1%	32.1%	32.1%	22.0%	20.2%	21.6%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.2%	21.7%	23.0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	6.6%	4.5%	4.5%	4.5%	7.2%	6.7%	7.1%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.8%	21.3%	0.7%	2.4%	2.6%	2.6%	2.6%	5.0%	4.7%	4.9%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	2.4	2.0	3.1	8.5	8.5	8.5	3.0	17.6	18.4	17.1
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	162.0%	257.4%	110.5%	125.6%	125.6%	125.6%	8.6%	0.0%	0.0%
iii. Cost coverage	(Available cash + investments)/monthly fixed operational expenditure	4.5	29.0	55.8	8.2	6.5	6.5	6.5	19.0	34.9	47.8

References

1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality

DC44 Alfred Nzo Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	28,394	261,746	1,125,925							
Cash + investments at the yr end less applications - R'000	18(1)b	2	(146,283)	45,479	115,810	165,242	134,940	134,940	134,940	412,222	785,532	1,138,801
Cash year end/monthly employee/supplier payments	18(1)b	3	4.5	29.0	55.8	723,191	747,932	747,932	728,530	621,884	-	-
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	150,924	148,777	231,493	8.2	6.5	6.5	6.5	19.0	34.9	47.6
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	13.9%	1.0%	557,308	520,096	520,096	520,096	800,775	869,259	647,159
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	285.3%	86.2%	105.1%	(17.6%)	(6.0%)	(6.0%)	(33.2%)	(0.5%)	31.2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	88.8%	156.9%	156.9%	156.0%	35.1%	13.7%	18.9%
Capital payments % of capital expenditure	18(1)c,(1)	8	0.0%	80.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	98.7%	105.7%	105.7%	105.7%	100.0%	100.0%	100.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10				0.0%	0.0%	0.0%	0.0%	0.0%	85230849.6%	122462267.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	0.0%	61.0%					0.0%	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	65.9%	(9.2%)	0.0%	0.0%	0.0%	(95.0%)	(100.0%)	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	2.6%	1.7%	1.7%	4.4%	5.9%	5.7%	6.2%
						13.2%	10.5%	10.5%	0.0%	7.5%	14.5%	9.6%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

DC44 Alfred Nzo - Supporting Table SA11 Property rates summary

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Valuation:	1									
Date of valuation:										
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)	2									
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)	3									
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3									
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (mths)										
No. of properties	5									
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation										
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:										
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R'000)	6									
Rate revenue expected to collect (R'000)	6									
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates, exemptns, reductns, discs (R'000)										

References

- All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
- To give effect to rates policy
- Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
- Required to implement new system (FTE)
- Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
- Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
- Included in rate revenue budget
- In favour of the rate-payer

DC44 Alfred Nzo - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.	
Current Year 2012/13																		
Valuation:																		
No. of properties																		
No. of sectional title property values																		
No. of unreasonably difficult properties s7(2)																		
No. of supplementary valuations																		
Supplementary valuation (Rm)																		
No. of valuation roll amendments																		
No. of objections by rate-payers																		
No. of appeals by rate-payers																		
No. of appeals by rate-payers finalised	5																	
No. of successful objections	5																	
No. of successful objections > 10%																		
Estimated no. of properties not valued																		
Years since last valuation (select)																		
Frequency of valuation (select)																		
Method of valuation used (select)																		
Base of valuation (select)																		
Phasing-in properties s21 (number)																		
Combination of rating types used? (Y/N)																		
Fiat rate used? (Y/N)																		
Is balance rated by uniform rate/variable rate?																		
Valuation reductions:																		
Valuation reductions-public infrastructure (Rm)																		
Valuation reductions-nature reserves/park (Rm)																		
Valuation reductions-mineral rights (Rm)																		
Valuation reductions-R15,000 threshold (Rm)																		
Valuation reductions-public worship (Rm)																		
Valuation reductions-other (Rm)																		
Total valuation reductions:	2																	
Total value used for rating (Rm)	6																	
Total land value (Rm)	6																	
Total value of improvements (Rm)	6																	
Total market value (Rm)	6																	
Rating:																		
Average rate	3																	
Rate revenue budget (R'000)																		
Rate revenue expected to collect (R'000)																		
Expected cash collection rate (%)	4																	
Special rating areas (R'000)																		
Rebates, exemptions - indigent (R'000)																		
Rebates, exemptions - pensioners (R'000)																		
Rebates, exemptions - bona fide farm. (R'000)																		
Rebates, exemptions - other (R'000)																		
Phase-in reductions/discounts (R'000)																		
Total rebates, exemptions, reductions, discs (R'000)																		
References:																		
1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations																		
2. Include value of additional reductions is 'free' value greater than MPRA minimum.																		
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum																		
4. Include arrears collectors																		
5. In favour of the rate-payer																		
6. Provide relevant information for historical comparisons.																		

DC44 Alfred Nzo - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Progs.
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised	5																
No. of successful objections	5																
No. of successful objections > 10%																	
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
Total valuation reductions:	2																
Total value used for rating (Rm)																	
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3																
Rate revenue budget (R'000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,eductns,discs (R'000)																	
References																	
1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations																	
2. Include value of additional reductions is 'free' value greater than MPRRA minimum.																	
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum																	
4. Include arrears collections																	
5. In favour of the rate-payer																	
6. Provide relevant information for historical comparisons.																	

Volumetric charge - Block 2 (c/rk)
Volumetric charge - Block 3 (c/rk)

(fill in structure)
(fill in structure)



<p>Volumetric charge - Block 4 (c/klt)</p> <p>Other</p> <p>Electricity tariffs</p> <p>Domestic</p> <p>Basic charge/fixd fee (Rands/month)</p> <p>Service point - vacant land (Rands/month)</p> <p>FBE</p> <p>Life-line tariff - meter</p> <p>Life-line tariff - prepaid</p> <p>Fiat rate tariff - meter (c/kwh)</p> <p>Fiat rate tariff - prepaid(c/kwh)</p> <p>Meter - IBT Block 1 (c/kwh)</p> <p>Meter - IBT Block 2 (c/kwh)</p> <p>Meter - IBT Block 3 (c/kwh)</p> <p>Meter - IBT Block 4 (c/kwh)</p> <p>Meter - IBT Block 5 (c/kwh)</p> <p>Prepaid - IBT Block 1 (c/kwh)</p> <p>Prepaid - IBT Block 2 (c/kwh)</p> <p>Prepaid - IBT Block 3 (c/kwh)</p> <p>Prepaid - IBT Block 4 (c/kwh)</p> <p>Prepaid - IBT Block 5 (c/kwh)</p> <p>Other</p> <p>Waste management tariffs</p> <p>Domestic</p> <p>Street cleaning charge</p> <p>Basic charge/fixd fee</p> <p>800 bin - once a week</p> <p>250l bin - once a week</p>	<p>(fill in structure)</p>	<p>2</p>	<p>(how is this targeted?) (describe structure)</p>	<p>(fill in thresholds)</p>	<p>(fill in thresholds)</p>	<p>(fill in thresholds)</p>	<p>(fill in thresholds)</p>	<p>(fill in thresholds)</p>	<p>(fill in thresholds)</p>
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1. If properties are not rated or zero rated this must be indicated as such
 2. Please provide detailed descriptions on Sheet SA13b

JC44 Alfred Nzo - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
							Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<u>exemptions, reductions and rebates (Rands)</u> <i>(insert lines as applicable)</i>									
<u>later tariffs</u> <i>(insert blocks as applicable)</i>		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							
<u>aste water tariffs</u> <i>(insert blocks as applicable)</i>		(fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure)							
<u>electricity tariffs</u> <i>(insert blocks as applicable)</i>		(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							

Volumetric charge - Block 4 (c/kl)

Other

Electricity tariffs

Domestic

- Basic charge/fixd fee (Rands/month)
- Service point - vacant land (Rands/month)
- FBE
- Life-line tariff - meter
- Life-line tariff - prepaid
- Flat rate tariff - meter (c/kwh)
- Flat rate tariff - prepaid(c/kwh)
- Meter - IBT Block 1 (c/kwh)
- Meter - IBT Block 2 (c/kwh)
- Meter - IBT Block 3 (c/kwh)
- Meter - IBT Block 4 (c/kwh)
- Meter - IBT Block 5 (c/kwh)
- Prepaid -IBT Block 1 (c/kwh)
- Prepaid -IBT Block 2 (c/kwh)
- Prepaid -IBT Block 3 (c/kwh)
- Prepaid -IBT Block 4 (c/kwh)
- Prepaid -IBT Block 5 (c/kwh)

Other

Waste management tariffs

Domestic

- Street cleaning charge
- Basic charge/fixd fee
- 80l bin - once a week
- 250l bin - once a week

References

If properties are not rated or zero rated this must be indicated as such

Please provide detailed descriptions on Sheet SA13b

(fill in structure)	(fill in structure)	(fill in structure)	(fill in structure)	(fill in structure)	(fill in structure)
2	(how is this targeted?) (describe structure) (describe structure)	(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)			
2					

DC44 Alfred Nzo - Supporting Table SA14 Household bills

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14 % incr.	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total large household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease											
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease											
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:		-	-	-	-	-	-	-	-	-	-
% increase/-decrease											

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

DC44 Alfred Nzo - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Parent municipality										
Securities - National Government								219,524	231,378	356,322
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	-	-	-	-	-	-	219,524	231,378	356,322
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		-	-	-	-	-	-	219,524	231,378	356,322

References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

DC44 Alfred Nzo - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
Name of institution & investment ID	1	Yrs/Months								Rand thousand	
Parent municipality											
ANOM CALL ACCOUNT		CALL ACCOUNT	MONEY MARKET	YES	VARIABLE		N/A	N/A	30 June 2013	176	
RECEIVE FUND		CALL ACCOUNT	MONEY MARKET	YES	VARIABLE		N/A	N/A	30 June 2013	45 376	
VOTE 2 ACCOUNT		CALL ACCOUNT	MONEY MARKET	YES	VARIABLE		N/A	N/A	30 June 2013	41 574	
VOTE 4 ACCOUNT		CALL ACCOUNT	MONEY MARKET	YES	VARIABLE		N/A	N/A	30 June 2013	43 469	
Municipality sub-total										149,199	--
Entities											
Entities sub-total										--	--
TOTAL INVESTMENTS AND INTEREST										149,199	--

References

1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)
2. List investments in expiry date order

DC44 Alfred Nzo - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Parent municipality										
Long-Term Loans (annuity/reducing balance)					31,934	29,932	30,468	28,907	27,233	2,523
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	31,934	29,932	30,468	28,907	27,233	2,523
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	-	-	-	31,934	29,932	30,468	28,907	27,233	2,523

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

DC44 Alfred Nzo - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		-	151 220	-	332,330	341,345	341,345	344,173	358 553	384,971
Local Government Equitable Share			115,069	-	297,598	297,598	297,598	319,703	344,069	368,520
Finance Management			1,000	-	1,250	1,250	1,250	1,500	1,250	1,250
Municipal Systems Improvement			750	-	1,000	1,000	1,000	890	934	967
Water Services Operating Subsidy			7,594	-	23,418	23,418	23,418	15,300	8,300	10,054
EPWP Incentive			22,907	-	9,064	18,079	18,079	5,780	1,000	1,000
Skills Development Grant/MIG			4,000	-					3,000	3,180
Provincial Government:		-	8,193	-	22,051	22,051	22,051	-	-	-
Health subsidy					13,276	13,276	13,276			
Housing					1,000	1,000	1,000			
Sport and Recreation					4,302	4,302	4,302			
LED capacity			8,193	-	3,473	3,473	3,473			
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	-	159,513	-	354,381	363,396	363,396	344,173	358,553	384,971
Capital Transfers and Grants										
National Government:		-	178,728	-	457,115	457,115	457,115	471,198	524,569	524,038
Municipal Infrastructure Grant (MIG)			149,179	-	373,803	373,803	373,803	354,885	357,608	381,134
Regional Bulk Infrastructure					80,500	80,500	80,500	99,300	110,000	45,689
Rural Transport Services and Infrastructure					2,812	2,812	2,812	1,795	2,104	2,144
Municipal Water Infrastructure Grant/LOAN			29,549	-				15,218	54,857	91,071
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	-	178,728	-	457,115	457,115	457,115	471,198	524,569	524,038
TOTAL RECEIPTS OF TRANSFERS & GRANTS		-	338,241	-	811,496	820,511	820,511	815,371	883,122	909,009

References

1. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
2. Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)
3. Replacement of RSC levies
4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
5. Total transfers and grants must reconcile to Budgeted Cash Flows
6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

DC44 Alfred Nzo - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		-	151,320	-	332,330	341,345	341,345	344,173	358,553	384,971
Local Government Equitable Share			115,069		297,598	297,598	297,598	319,703	344,069	368,520
Finance Management			1,000		1,250	1,250	1,250	1,500	1,250	1,250
Municipal Systems Improvement			750		1,000	1,000	1,000	890	934	967
Water Services Operating Subsidy			7,594		23,418	23,418	23,418	15,300	8,300	10,054
EPWP Incentive			22,907		9,064	18,079	18,079	6,780	1,000	1,000
Skills Development Grant/MIG			4,000						3,000	3,180
Provincial Government:		-	8,193	-	22,051	22,051	22,051	-	-	-
Health subsidy					13,276	13,276	13,276	-	-	-
Housing					1,000	1,000	1,000	-	-	-
Sport and Recreation					4,302	4,302	4,302	-	-	-
LED capacity			8,193		3,473	3,473	3,473	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
0										
Other grant providers:		-	-	-	-	-	-	-	-	-
0										
Total operating expenditure of Transfers and Grants:		-	159,513	-	354,381	363,396	363,396	344,173	358,553	384,971
Capital expenditure of Transfers and Grants										
National Government:		-	178,728	-	457,115	457,115	457,115	471,198	524,569	524,038
Municipal Infrastructure Grant (MIG)			149,179		373,803	373,803	373,803	354,885	367,608	381,134
Regional Bulk Infrastructure					80,500	80,500	80,500	59,300	110,000	49,689
Rural Transport Services and Infrastructure					2,812	2,812	2,812	1,795	2,104	2,144
Municipal Water Infrastructure Grant/LOAN			29,549					15,218	54,867	91,071
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
0										
Other grant providers:		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		-	178,728	-	457,115	457,115	457,115	471,198	524,569	524,038
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	338,241	-	811,496	820,511	820,511	815,371	883,122	909,009

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

DC44 Alfred Nzo - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		-	-	-	-	-	-	-	-	-
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		-	-	-	-	-	-	-	-	-
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-	-

References

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance
2. CTBM = conditions to be met
3. National Treasury database will require this reconciliation for each transfer/grant

DC44 Alfred Nzo - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Cash Transfers to other municipalities <i>insert description</i>	1										
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms <i>Alfred Nzo Development Agency</i>	2			17,000	20,000	20,000	20,000	20,000	20,000	21,080	22,218
Total Cash Transfers To Entities/Ems*		-	-	17,000	20,000	20,000	20,000	20,000	20,000	21,080	22,218
Cash Transfers to other Organs of State <i>insert description</i>	3										
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations <i>Temporary patch (inact costs)</i>	4										
Total Cash Transfers To Organisations		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Groups of Individuals <i>insert description</i>	5										
Total Cash Transfers To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	-	-	17,000	20,000	20,000	20,000	20,000	20,000	21,080	22,218
Non-Cash Transfers to other municipalities <i>insert description</i>	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms <i>insert description</i>	2										
Total Non-Cash Transfers To Entities/Ems*		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State <i>insert description</i>	3										
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations <i>insert description</i>	4										
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Groups of Individuals <i>insert description</i>	5										
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	-	-	17,000	20,000	20,000	20,000	20,000	20,000	21,080	22,218

References

1. Insert description listed by municipal name and demarcation code of recipient
2. Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)
3. Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)
4. Insert description of each other organisation (e.g. charity)
5. Insert description of each other organisation (e.g. the aged, child-headed households)
6. All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

DC44 Alfred Nzo - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages							4 748	5 002	5 270
Pension and UIF Contributions							712	750	791
Medical Aid Contributions							158	164	173
Motor Vehicle Allowance							1 051	1 051	1 056
Cellphone Allowance							-	-	-
Housing Allowances							176	145	145
Other benefits and allowances							288	303	320
Sub Total - Councillors							7 928	8 356	8 807
% increase	4	-	-	-	-	-	-	5.4%	5.4%
Senior Managers of the Municipality									
Basic Salaries and Wages							5 025	5 012	5 018
Pension and UIF Contributions							81	86	90
Medical Aid Contributions							-	-	-
Overtime							-	-	-
Performance Bonus							1 611	1 028	1 730
Motor Vehicle Allowance							1 303	1 304	1 448
Cellphone Allowance							-	-	-
Housing Allowances							562	592	653
Other benefits and allowances							-	-	-
Payments in lieu of leave							-	-	-
Long service awards							-	-	-
Post-retirement benefit obligations							-	-	-
Sub Total - Senior Managers of Municipality							8 892	9 562	9 887
% increase	4	-	-	-	-	-	-	5.4%	5.4%
Other Municipal Staff									
Basic Salaries and Wages							86 462	91 131	96 052
Pension and UIF Contributions							15 815	16 733	17 638
Medical Aid Contributions							6 699	6 158	6 364
Overtime							1 048	1 036	1 155
Performance Bonus							6 494	6 814	7 181
Motor Vehicle Allowance							7 303	8 330	8 779
Cellphone Allowance							-	-	-
Housing Allowances							5 012	5 916	6 235
Other benefits and allowances							-	-	-
Payments in lieu of leave							-	-	-
Long service awards							4 089	4 286	4 620
Post-retirement benefit obligations							27	26	30
Sub Total - Other Municipal Staff							136 152	143 504	151 254
% increase	4	-	-	-	-	-	-	5.4%	5.4%
Total Parent Municipality									
							132 962	161 222	169 928
							-	5.4%	5.4%
Board Members of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Board Fees									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Board Members of Entities									
% increase	4	-	-	-	-	-	-	-	-
Senior Managers of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Senior Managers of Entities									
% increase	4	-	-	-	-	-	-	-	-
Other Staff of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Other Staff of Entities									
% increase	4	-	-	-	-	-	-	-	-
Total Municipal Entities									
TOTAL SALARY, ALLOWANCES & BENEFITS							152 962	161 222	169 928
% increase	4	-	-	-	-	-	-	5.4%	5.4%
TOTAL MANAGERS AND STAFF	5,7						143,034	152,866	161,121

References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. s57 of the Systems Act
3. In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance
4. A, B, C, D, E, F, G, H, I, J
5. Must agree to the sub-total appearing on Table A1 (Employee costs)
6. Includes pension payments and employer contributions to medical aid
7. Correct as at 30 June

Column Definitions:

- A, B and C: Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited
- D: The original budget approved by council for the budget year
- E: The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA
- F: An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E
- G: The amount to be appropriated for the budget year
- H and I: The indicative projection

DC44 Alfred Nzo - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum	No.	1.					2.
Councillors	3						
Speaker	4	357,615	56,989	139,470			554,074
Chief Whip		354,260	53,267	147,642			555,169
Executive Mayor		1,033	89,156	175,903			716,092
Deputy Executive Mayor		357,615	56,989	139,470			554,074
Executive Committee		2,213,458	228,715	352,734			2,794,907
Total for all other councillors		1,012,370	426,761	1,314,624			2,753,755
Total Councillors	8	4,746,351	911,878	2,269,842			7,928,071
Senior Managers of the Municipality	5						
Municipal Manager (MM)		780,300	75,828	444,372			1,300,500
Chief Finance Officer		757,368	78,737	426,175			1,262,280
Infrastructure Manager		757,368	78,737	426,175			1,262,280
Corporate Services Manager		757,368	78,737	426,175			1,262,280
Community Services Manager		757,368	78,737	426,175			1,262,280
Planning manager		757,368	78,737	426,175			1,262,280
List of each official with packages >= senior manager							
Executive manager : Mayors Office		757,368	78,737	426,175			1,262,280
							-
							-
							-
							-
							-
							-
							-
							-
							-
Total Senior Managers of the Municipality	8,10	5,324,508	548,249	3,001,423			8,874,180
A Heading for Each Entity	6,7						
List each member of board by designation							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
Total for municipal entities	8,10	-	-	-	-	-	-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	10,070,859	1,460,127	5,271,265	-	-	16,802,251

References

1. Pension and medical aid
2. Total package must equal the total cost to the municipality
3. List each political office bearer by designation. Provide a total for all other councillors
4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
6. List each entity where municipality has an interest and state percentage ownership and control
7. List each senior manager reporting to the CEO of an Entity by designation
8. Must reconcile to relevant section of Table SA24
9. Must reconcile to totals shown for the budget year of Table SA22
10. Correct as at 30 June

DC44 Alfred Nzo - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2011/12			Current Year 2012/13			Budget Year 2013/14			
		Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			40						40		40
Board Members of municipal entities	4		4								
Municipal employees											
Municipal Manager and Senior Managers	3		6						6		6
Other Managers	7								30		30
Professionals			204	204	-	-	-	-	8	8	-
Finance			112	112							
Spatial/town planning			12	12							
Information Technology											
Roads											
Electricity			40	40							
Water											
Sanitation											
Refuse											
Other			40	40					6	8	
Technicians			140	140	-	-	-	-	47	-	47
Finance											
Spatial/town planning											
Information Technology											
Roads											
Electricity											
Water											
Sanitation			20	20							
Refuse											
Other			120	120					47		47
Clerks (Clerical and administrative)			-	-					402	402	
Service and sales workers											
Skilled agricultural and fishery workers											
Craft and related trades			14	14							
Plant and Machine Operators											
Elementary Occupations											
TOTAL PERSONNEL NUMBERS	9		408	358	50	-	-	-	533	410	123
% Increase						(100.0%)	(100.0%)	(100.0%)	-	-	-
Total municipal employees headcount	6, 10										
Finance personnel headcount	8, 10										
Human Resources personnel headcount	8, 10										

References

1. Positions must be funded and aligned to the municipality's current organisational structure
2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
3. s57 of the Systems Act
4. Include only in Consolidated Statements
5. Include municipal entity employees in Consolidated Statements
6. Include headcount (number of persons, Not FTE) of managers and staff only (exclude councillors)
7. Managers who provide the direction of a critical technical function
8. Total number of employees working on these functions

DC44 Alfred Nzo - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
Revenue By Source																	
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - other		(488)	(862)	(492)	(279)	(1 602)	(13 843)	14 648	638	269	20 901	746	798	19 000	19 000	27 000	
Rental of facilities and equipment		24	24	24	24	48	24	24	24	24	24	24	298	265	278	298	
Interest earned - external investments		954	1 376	1 109	979	780	41	2 612	1 057	1 301	1 131	3 006	19 302	15 400	16 170	19 302	
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		86	374	241	193	252	54	75	293	110	43	298	379 885	346 160	357 880	379 885	
Transfers recognised - operational		139 671	2 411	1 954	2 090	109 446	2 566	2 402	1 637	75 449	1 425	1 403	308 881	275 982	346 561	308 881	
Other revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		140 256	3 799	2 836	3 007	108 923	(11 356)	19 737	3 587	77 278	3 061	23 757	283 901	658 764	742 972	738 665	
Expenditure By Type																	
Employee related costs		10 257	11 617	11 844	11 959	10 093	12 722	16 234	12 530	11 942	12 436	9 461	14 138	145 034	149 987	159 586	
Remuneration of councillors		382	335	246	227	220	249	227	347	360	360	15	4 959	7 928	8 469	9 011	
Debt impairment		2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	30 000	31 620	33 327	
Depreciation & asset impairment		-	947	-	-	773	(49)	250	8	(9)	275	-	1 207	2 913	3 070	3 236	
Finance charges		-	405	-	-	405	-	-	648	-	-	-	211	3 500	3 689	3 888	
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	200	200	211	222	
Other materials		391	430	385	383	391	391	-	391	684	765	440	329	5 000	5 270	5 555	
Contracted services		-	-	-	-	-	-	-	-	-	-	-	20 000	20 000	21 080	22 218	
Transfers and grants		8 634	22 234	19 445	20 569	24 058	25 151	16 747	10 811	37 180	15 808	20 560	200 946	183 151	200 946	213 685	
Other expenditure		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure		22 164	37 521	35 180	36 048	38 035	40 964	35 957	27 235	52 856	32 144	32 976	16 845	407 726	424 341	450 728	
Surplus/(Deficit)		118 093	(33 722)	(32 344)	(33 041)	70 888	(52 323)	(16 220)	(23 668)	24 622	(29 083)	(9 219)	267 056	251 038	318 631	287 936	
Transfers recognised - capital		29 504	33 382	48 636	45 187	7 953	11 856	57 904	33 988	7 963	7 963	7 963	257 320	549 737	550 628	559 223	
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions		147 597	(331)	16 292	12 146	78 850	(40 466)	41 683	10 320	32 584	(21 120)	(1 256)	524 376	806 775	869 259	847 159	
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/(deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)		147 597	(331)	16 292	12 146	78 850	(40 466)	41 683	10 320	32 584	(21 120)	(1 256)	524 376	806 775	869 259	847 159	

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

DC44 Alfred Nzo - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16		
Capital Expenditure - Standard	1																	
Governance and administration																		
Executive and council		6,494	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29
Budget and treasury office		1,039	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29
Corporate services		1,405	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		4,050	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		9,631	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services		9,631	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development		400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		752,682	158	158	10,555	158	16,761	158	2,658	158	158	11,109	158	158	158	158	158	158
Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water		752,682	158	158	10,555	158	16,761	158	2,658	158	158	11,109	158	158	158	158	158	158
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	2	769,207	187	187	10,584	187	16,791	187	3,187	187	187	11,138	187	187	187	187	187	187

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

DC44 Alfreo Nzo - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework				
	Budget Year 2013/14												Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16		
	July	August	Sept.	October	November	December	January	February	March	April	May	June					
Cash Receipts By Source																	
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18,000	19,000	27,000
Service charges - water revenue	31,826	-	-	-	-	-	-	-	-	-	-	-	-	-	2,225	2,337	2,501
Service charges - sanitation revenue	2,180	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	710	746	796
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	265	278	298
Interest earned - external investments	10,500	-	-	-	-	-	-	-	-	-	-	-	-	-	15,400	16,170	19,302
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer receipts - operational	-	-	-	-	-	-	-	-	-	-	-	-	-	-	346,180	357,580	379,685
Other revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	275,982	346,551	308,881
Cash Receipts by Source	44,505														658,764	742,972	738,665
Cash Flows by Source																	
Transfer receipts - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	44,505														1,208,501	1,293,600	1,297,887
Cash Payments by Type																	
Employee related costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	145,034	146,987	158,586
Remuneration of councillors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,928	8,469	9,011
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	2,913	3,070	3,235	
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,500	3,689	3,888
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200	211	222
Contracted services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000	5,270	5,555
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	21,060	22,216
Other expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-	193,151	200,946	213,685
Cash Payments by Type															377,726	392,721	417,401
Other Cash Flows/Payments by Type																	
Capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	800,756	869,259	847,159
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type															1,178,490	1,261,960	1,264,560
NET INCREASE/DECREASE IN CASH HELD	44,505														30,010	31,620	33,328
Cash/cash equivalents at the month/year begin:	4,066	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	4,066	34,077	65,696
Cash/cash equivalents at the month/year end:	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	48,572	34,077	66,696	99,024

DC44 Alfred Nzo - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand

References

1. Total agreement period from commencement until end
2. Annual value

DC44 Alfred Nzo - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure on new assets by Asset Class/Sub-class					465,108	446,108	446,108	723,511	742,984	765,880
Infrastructure										
Infrastructure - Road Transport										
Roads, Pavements & Bridges										
Storm water										
Infrastructure - Electricity										
Generation										
Transmission & Reticulation										
Street Lighting										
Infrastructure - Water					271,918	192,802	192,802	613,879	697,635	621,942
Dams & Reservoirs								241,260	243,892	266,788
Water purification					171,918	112,302	112,302	273,319	343,743	305,465
Reticulation					100,000	80,500	80,500	90,300	116,000	49,689
Infrastructure - Sanitation					192,540	252,156	252,156	103,881	45,349	143,938
Reticulation										
Sewerage purification					192,540	252,156	252,156	103,881	45,349	143,938
Infrastructure - Other					650	1,150	1,150	5,750		
Waste Management										
Transportation	2									
Gas										
Other	3				650	1,150	1,150	5,750		
Community					12,220	15,220	15,220	3,450		
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls					12,220	12,220	12,220	3,450		
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8					3,000	3,000			
Other										
Heritage assets										
Buildings	9									
Other										
Investment properties										
Housing development										
Other										
Other assets					6,225	17,945	18,806	13,391		
General vehicles						1,306	1,500			
Specialised vehicles	10						1,600	6,181		
Plant & equipment										
Computers - hardware/equipment										
Furniture and other office equipment										
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)					6,225	16,445	15,706	7,210		
Other										
Agricultural assets										
Agricultural 1										
Agricultural 2										
Biological assets										
Biological 1										
Biological 2										
Intangibles										
Computers - software & programming										
Other										
Total Capital Expenditure on new assets	1				483,553	479,273	480,134	740,352	742,984	765,880
Specialised vehicles							1,600	6,181		
Refuse										
Fire							1,600	6,181		
Conservancy										
Ambulances										

References

- Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure
- Airports, Car Parks, Bus Terminals and Taxi Ranks
- For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
- Work-in-progress/under construction to be budgeted under the respective item
- Infrastructure includes 'land and buildings required' by that infrastructure and vehicle/plant & equipment used by the service generated by that infrastructure
- Donated/contributed & leased assets to be included within the respective sub-class

Fire	-	-	-	-	-	-	-	-	-
Consevrancy	-	-	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	-	-	-	-
Renewal of Existing Assets as % of total capex	0.0%	0.0%	0.0%	13.2%	10.2%	10.2%	7.5%	14.5%	9.6%
Renewal of Existing Assets as % of depreca	0.0%	0.0%	0.0%	737.5%	546.9%	546.9%	201.4%	399.4%	243.9%

References

1. Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WiFi infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

check balance	-189,118,000	-201,635,000	-	0	13,869,948	14,731,189	-	-	-
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Intangibles										
Computers - software & programming										
Other (list sub-classes)										
Total Repairs and Maintenance Expenditure	1				27,988	17,880	17,880	47,190	48,738	52,424

Specialised vehicles										
Refuse					800	500	500	800	843	889
Fire					800	500	500	800	843	889
Consevanvy										
Ambulances										
R&M as a % of PPE		0.0%	0.0%	0.0%	2.6%	1.7%	1.7%	5.9%	5.7%	6.2%
R&M as % Operating Expenditure		0.0%	0.0%	0.0%	7.7%	4.6%	4.6%	11.6%	11.7%	11.6%

References

1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WiFi infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

check balance

Intangibles									
Computers - software & programming	-	-	-	-	-	-	-	-	-
Other (list sub-class)	-	-	-	-	-	-	-	-	-
Total Depreciation	1	-	30,867	-	10,000	1,000	1,667	30,000	31,620

Specialised vehicles									
Refuse	-	-	-	-	-	-	-	-	-
Fire	-	-	-	-	-	-	-	-	-
Conservancy	-	-	-	-	-	-	-	-	-
Ambulances	-	-	-	-	-	-	-	-	-

References

1. Depreciation based on write down values. Not including Depreciation resulting from revaluation.
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

Check - - - - - (8,333) - - - - -

DC44 Alfred Nzo - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2013/14 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Present value
R thousand								
Capital expenditure	1							
Vote 1 - Executive & Council		1,010	650	300				
Vote 2 - 0		-	-	-				
Vote 3 - Planning		400	300	1,000				
Vote 4 - Budget & Treasury Office		900	1,000	1,000				
Vote 5 - Technical Services		783,924	859,309	837,359				
Vote 6 - Community Services		9,631	5,000	4,000				
Vote 7 - Corporate Services		4,900	3,000	3,500				
-		-	-	-				
-		-	-	-				
-		-	-	-				
-		-	-	-				
-		-	-	-				
-		-	-	-				
-		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		800,765	869,259	847,159	-	-	-	-
Future operational costs by vote	2							
Vote 1 - Executive & Council		61,127	58,453	63,799				
Vote 2 - 0		-	-	-				
Vote 3 - Planning		22,633	23,912	25,264				
Vote 4 - Budget & Treasury Office		108,849	114,934	121,362				
Vote 5 - Technical Services		118,359	125,185	132,408				
Vote 6 - Community Services		56,725	59,516	63,113				
Vote 7 - Corporate Services		40,033	42,341	44,782				
-		-	-	-				
-		-	-	-				
-		-	-	-				
-		-	-	-				
-		-	-	-				
-		-	-	-				
<i>List entity summary if applicable</i>								
Total future operational costs		407,726	424,341	450,728	-	-	-	-
Future revenue by source	3							
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue		18,000	19,000	27,000				
Service charges - sanitation revenue		2,226	2,337	2,501				
Service charges - refuse revenue								
Service charges - other		710	746	798				
Rental of facilities and equipment		265	278	298				
Interest on Investment & Other Revenue		291,382	362,731	328,183				
Grants Received		346,180	357,880	379,885				
Total future revenue		658,764	742,972	738,665	-	-	-	-
Net Financial Implications		549,727	550,628	559,222	-	-	-	-

References

1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))
2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

DC44 Alfred Nzo - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinators	Total Project Estimate	Prior year outcomes		2013/14 Medium Term Revenue & Expenditure Framework			Project Information	
									Audited Outcome 2011/12	Current Year 2012/13 Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16		Ward location
4			2	6	3	3	5								
Parent municipality:															
List all capital projects grouped by Municipal Vote															
Executive council															
Municipal Manager															
Planning and Development															
Budget and Treasury															
Infrastructure Development Services															
Community Development Services															
Corporate Services															
Parent Capital expenditure															
1															
Entity:															
List all capital projects grouped by Entity															
Entity A															
Water project A															
Entity B															
Electricity project B															
Entity Capital expenditure															
Total Capital expenditure															
800,765															
800,765															
869,239															
847,159															
470,239															
539,292															

References

1. Must reconcile with Budgeted Capital Expenditure

2. As per Table SA6

3. As per Table SA34

4. Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by programme by Vote

DC44 Alfred Nzo - Supporting Table SA37 Consolidated projects delayed from previous financial years/

R thousand	Municipal Vote/Capital project	Ref.	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete Year	Current Year 2012/13		2013/14 Medium Term Revenue & Expenditure Framework	
									Original Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15
	Parent municipality: List all capital projects grouped by Municipal Vote	1,2			Examples	Examples						
	Entities: List all capital projects grouped by Municipal Entity											
	Entity Name Project name				Agricultural assets							

References

1. List all projects with planned completion dates in current year that have been re-budgeted in the MTRF
2. Refer MFMA s30
3. As per Table SA34